



Capital Project Business Case

Project name:	Delivering a new home for the RSPCA
Tier Classification:	NA
Risk assessment (high/med/low):	Low
Total estimated project capital cost (P90, \$'000, nominal):	
Whole-of-life cashflow (P90, \$'000, nominal):	
Funding requested (\$'000):	
Recommended delivery model:	
Sponsoring Agency:	CED
Delivery Agency:	NA
Sponsoring Minister:	Cheyne
SES Contact officer:	Daniel Childs
Business Case advisors:	Alex Nockels

This Business Case template should be completed using the [Guidelines](#) on developing each section of the Business Case.

Ministerial endorsement

Ministerial endorsement

Ministerial Endorsement	Signature and date of endorsement
Lead Minister: Cheyne Portfolio: City and Government Services	

Agency CFO and SES Contact Officer Agreement

Name of CFO(s) and SES Contact Officer agreeing to accuracy of the financials and contents of the business case
Lead agency CFO: Helen Stoddart
SES Contact Officer: Daniel Childs

Executive summary

[REDACTED]

[REDACTED]

[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]

Basis of authority for consideration in 2026-27 Budget: Delivering a new home for the RSPCA

Lead Wellbeing domain 1: Housing and Home

Wellbeing domain 2: Access and connectivity

Link to Wellbeing Budget Priorities: NA

Wellbeing Framework priority target group(s): (Multiple categories can be ticked)

Identify which Government priority alignment and Wellbeing budget priority categories are predominately or disproportionately impacted below.

Priority alignment

CABINET

✓ Election
commitment

☐ [National Agreement
on Closing the Gap](#)

☐ [ACT Aboriginal and
Torres Strait Islander
Agreement 2019-2028](#)

☐ [ACT Women's Plan
2016-2026](#)

☐ Housing

☐ Physical and mental
health

☐ Early years

☐ Women

☐ Cost of Living

☐ Addressing
marginalisation and
disadvantage

What sections of the following groups does the proposal target?

Gender impacts: Women ○-○-●-○-○ Men

Education levels: Lower-education ●-● Higher-education

Income levels: Lower income ●-●-● Higher income

Age: All ages ●-●-●-●-●-●

Electorate: All

Existing projects or program(s): During the 2020 and 2024 ACT Elections, a commitment was made to assist in the relocation of the RSPCA to a purpose-built facility. Cabinet agreed to a preferred site (21/802) and in-principle to a relocation package (22/551) where the Government would fund construction of a new facility. The project was considered in the 2023-24 Budget and 2023-24 Budget Review. Funding was agreed to in 2023-24 (23/473) and provisioned. Cabinet again considered delivery model options and decided (24/534) to enter a series of Deed of Grant for the RSPCA to build and operate the new facility.

Year to cease funding or ongoing:

2026-27.

Link to Budget consultation: No

Does this proposal respond to a report response or recommendation: No

Net Financial Impacts Summary

Budget impacts summary (P90, \$'000, nominal)

		2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	Total
	Capital impacts							
Capital injection								
Capital inflows								
Capital offset – existing provision								
New capital provision								
iCBR fee – resources received free of charge (if applicable)								
Net Capital								
	Expense impacts							
Expenses								
Expenses – offsets								
Expenses – offsets – existing provision								
New expense provision								
Depreciation								
	Revenue/Commonwealth contribution/savings impacts							
Revenue								
Commonwealth contribution								
Savings								
Net Expense		-						-
	Staffing impact							
Total additional FTEs (no.)								

1.1 Introduction

During the 2020 and 2024 ACT Elections, commitments were made to assist in the relocation of the RSPCA to a purpose-built facility. Cabinet agreed to a preferred site (21/802) and in-principle to a relocation package (22/551) where the Government would fund construction of a new facility. The project was considered in the 2023-24 Budget and 2023-24 Budget Review. Funding was agreed to in 2023-24 (23/473) and provisioned. Cabinet again considered delivery model options and decided (24/534) to enter a deed of grant for the RSPCA to build and operate the new facility.

[REDACTED]

[REDACTED]

1.2 Needs Analysis

The RSPCA is expected to seek access to the funds in December 2026, following completion of the detailed design work currently underway.

A draft deed of grant has been agreed to and TCCS (now CED) provided an initial grant of \$2 million from the provisioned \$40 million to the RSPCA for detailed design and market testing. These works are expected to be completed in late 2026.

During the 2020 and 2024 ACT Elections, commitments were made to assist in the relocation of the RSPCA to a purpose-built facility. The commitments were made due to ageing infrastructure and ongoing site constraints for the current facility located in North Weston.

1.3 Strategic and Policy Alignment

The land currently occupied by the RSPCA at North Weston is on the Indicative Land Release Program. Redevelopment of the North Weston site will generate revenue for the ACT Government.

The construction of a new facility aligns with the objectives in the *ACT Animal Welfare and Management Strategy 2017 – 2022* developed to ensure consistent outcomes in animal welfare. The strategy highlights the intrinsic value and sentience of all animals and the importance of advocating on their behalf. It specifically aligns with Action 3.1.6 and Action 2.1.1.

1.4 Options Analysis

A number of options have previously been considered by Cabinet and the decision was made to grant the RSPCA a total of \$40 million to build the new facility. [REDACTED]

[REDACTED]

1.5 Project Scope

The RSPCA will manage the project in its entirety from detailed design through to construction of the new facility.

Phase One of the project is underway and includes entering a Deed of Grant with the RSPCA ACT to generate but not lodge a Development Application (DA). A budget of \$2million has been allocated to take the previous design work by GMB to the DA ready stage to ensure it fits within the allocated funding envelope. This project phase is expected to be completed by September/October 2026.

Phase Two of the project involves a second Deed of Grant with RSPCA ACT to lodge the DA and construct the facility within the remaining budget of \$37.389 million. This phase of the project is expected to begin by November/December 2026 with the DA to be approved by April 2027 and construction beginning by June/July 2027.

1.6 Risk Analysis

Project risks have been considered by the RSPCA project team and through a variety of workshops held to inform the development of previous business cases. Cabinet considered those risks and decided upon a course of action whereby the RSPCA should be granted funds to undertake the detailed design and ultimate construction of the new facility.

1.7 Delivery Model Analysis

Not applicable.

1.8 Financial Analysis

Not applicable

1.9 Economic Appraisal

Not applicable

1.10 Project Governance

Cabinet has previously agreed to

1.11 Stakeholder Engagement Plan

Not applicable.

1.12 Advisor Engagement Plan

Not applicable.

1.13 Timeline

Not applicable