



**Legislative Assembly for the
Australian Capital Territory**

Standing Committee on Public Accounts

Inquiry into Annual and Financial Reports 2022–23

Legislative Assembly for the Australian Capital Territory
Standing Committee on Public Accounts

Approved for publication

Report 21
10th Assembly
March 2024

About the committee

Establishing resolution

The Assembly established the Standing Committee on Public Accounts on 2 December 2020.

The Committee is responsible for the following areas:

- ACT Auditor-General
- Office of the Legislative Assembly
- Accounts of the receipts and expenditure of the ACT and its authorities
- All reports of the Auditor-General which have been presented to the Assembly
- Treasury including taxation and revenue

You can read the full establishing resolution [on our website](#).

Committee members

Elizabeth Kikkert MLA, Chair (until 13 December 2023)

Ed Cocks MLA, Chair (member from 13 December 2023, Chair from 31 January 2024)

Michael Pettersson MLA, Deputy Chair

Andrew Braddock MLA

Secretariat

Sophie Milne, Committee Secretary

Kate Mickelson, Assistant Secretary

Batool Abbas, Administrative Officer

Contact us

Mail	Standing Committee on Public Accounts Legislative Assembly for the Australian Capital Territory GPO Box 1020 CANBERRA ACT 2601
Phone	(02) 6205 0435
Email	LACommitteePA@parliament.act.gov.au
Website	parliament.act.gov.au/parliamentary-business/in-committees

About this inquiry

The 2022–23 Annual Reports were presented in the Assembly on 24 October 2023. Clause 3 of the establishing resolution refers all calendar and financial year annual and financial reports to the relevant standing committee for inquiry and report by 9 April of the year after the presentation of the report to the Assembly pursuant to the *Annual Reports (Government Agencies) Act 2004*.

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Acronyms & Abbreviations

Acronym or Abbreviation	Long form
ABS	Australian Bureau of Statistics
ACT	Australian Capital Territory
ACTPS	ACT Public Service
CIT	Canberra Institute of Technology
CMTEDD	Chief Minister, Treasury and Economic Development Directorate
CPI	Consumer Price Index
GP	General Practitioner
HRIMS	Human Resources Information Management System
MLA	Member of the Legislative Assembly
MOU	Memorandum of Understanding
MPC	Major Projects Canberra
OLA	Office of the Legislative Assembly for the ACT
QON	Question on Notice
QTON	Question Taken on Notice
S&P	Standard and Poors

Recommendations

Recommendation 1

The Committee recommends that ACT Health and Canberra Health Services ensure that data on accountability indicators is able to be collected to ensure that targets are met and reporting requirements under the *Financial Management Act 1996* are fulfilled.

Recommendation 2

The Committee recommends that the Workplace Health and Safety Commissioner and the Office of the Legislative Assembly provide the Assembly with an update on progress towards their Memorandum of Understanding, and an expected resolution date, by 30 June 2024.

Recommendation 3

The Committee recommends that, halfway through each Assembly, the Office of the Legislative Assembly offer refresher procedural seminars for all committee members and Chairs, covering issues such as timeliness of government responses, vulnerable witness protocols, handling claims of confidentiality, and conduct of visiting members.

1. Introduction

Presentation of 2022–23 annual and financial reports

- 1.1. All annual and financial reports for the territory were tabled on 24 October 2023¹ in the Legislative Assembly. A collated list of annual and financial reports is available online.²
- 1.2. During its inquiry the Standing Committee on Public Accounts was required to examine all or part of the following annual and financial reports for 2022–23:
 - ACT Audit Office;
 - Chief Minister, Treasury and Economic Development Directorate;
 - Icon Water;
 - Independent Competition and Regulatory Commission;
 - Major Projects Canberra; and
 - Office of the Legislative Assembly.

Public Hearings

- 1.3. The Committee held public hearings on Monday, 13 November 2023, Monday, 20 November 2023, and Thursday, 23 November 2023. At the hearings the Committee heard from ACT Government ministers, the Speaker and Acting Clerk of the Legislative Assembly, the Auditor-General for the ACT, and each of their respective accompanying officials.
- 1.4. Witnesses who appeared before the Committee are listed at [Appendix A](#). Transcripts of the hearings are available on the Assembly website. Footage of the hearings is available via video on demand on the Assembly website.
- 1.5. Committees began collecting information on the gender of witnesses in April 2023, in response to an audit by the Commonwealth Parliamentary Association. The aim is to determine whether committee inquiries are meeting the needs of, and allowing the participation of, a range of genders in the community. Participation is voluntary and there are no set responses. A table showing the distribution of witness gender is in [Appendix C](#).

Questions taken on notice at hearings and questions placed on notice

- 1.6. A total of 26 questions were lodged during the inquiry: 23 questions were taken on notice (QTONs) by Ministers and statutory office holders during the hearings and 3 questions on

¹ Legislative Assembly for the ACT, *Minutes of Proceedings*, No 101, 24 October 2023, pp 1466–67.

² Chief Minister, Treasury, and Economic Development Directorate, Annual Reports, [Annual Reports - Chief Minister, Treasury and Economic Development Directorate \(act.gov.au\)](#) (accessed 3 November 2023).

notice (QONs) were submitted by Committee members and visiting MLAs following the hearings.

- 1.7. The answers to questions, and a list of questions (by subject, submitter, recipient) are available in [Appendix B](#), and on the inquiry webpage.

Acknowledgements

- 1.8. The Committee thanks everyone who participated in, or otherwise assisted, this inquiry. This includes the ACT Government ministers, Directorate officials, and statutory officers. The Committee extends particular thanks to the Hansard and Broadcasting staff of the Office of the Legislative Assembly.

2. Officers of the Legislative Assembly

- 2.1. Officers of the Legislative Assembly are not subject to the direction of the executive and are independent from government. Scrutiny of these officers is performed by the committees of the Assembly.

ACT Auditor-General

- 2.2. The ACT Auditor-General is an independent Officer of the ACT Legislative Assembly. The ACT Audit Office supports the Auditor-General in carrying out his activities. The Audit Office aims to provide an independent view to the ACT Legislative Assembly and the community on the accountability, efficiency, and effectiveness of the ACT Public Sector; foster accountability in the public administration of the Territory; and promote the efficiency and effectiveness of public services and programs provided by the Territory. The Auditor-General conducts independent financial and performance audits on ACT Government agencies and those entities in receipt of ACT Government funding or resources to support these aims.³

Matters considered

- 2.3. The Committee discussed the following matters during the Auditor-General's appearance before the Committee on Monday, 20 November 2023:
- Government Procurement Amendment Bill 2023 and restructure of the Government Procurement Board;⁴
 - procurement and performance audits including the Human Resource Information Management System (HRIMS) project;⁵
 - consequences of witnesses not telling the truth to the Auditor-General;⁶
 - previous financial audits of financial management services for protected persons;⁷
 - legacy purchases by the now-defunct Land Development Agency;⁸
 - qualified conclusions issued by the ACT Audit Office for the ACT Health Directorate and Canberra Health Services annual reports;⁹ and
 - performance auditing of the implementation of the Digital Health Record.¹⁰

³ ACT Audit Office, *Annual Report 2022–23*, [ACT Audit Office Annual Report 2022-23](#), p 1.

⁴ *Committee Hansard*, 20 November 2023, pp 10–11.

⁵ *Committee Hansard*, 20 November 2023, pp 11–12.

⁶ *Committee Hansard*, 20 November 2023, pp 12–13.

⁷ *Committee Hansard*, 20 November 2023, pp 13–14.

⁸ *Committee Hansard*, 20 November 2023, pp 14–15.

⁹ *Committee Hansard*, 20 November 2023, pp 15–16.

¹⁰ *Committee Hansard*, 20 November 2023, pp 16–17.

Key Issues

Health accountability indicator data

- 2.4. The Committee heard that the transition to the Digital Health Record meant that ACT Health Directorate and relevant agencies were not able to collect data to show that they had met their accountability targets.¹¹
- 2.5. Noting that the Audit Office had issued qualified conclusions for the Health Directorate and Canberra Health Services Annual reports due to the lack of available data, the Auditor-General confirmed that the Chief Executives of those agencies had signed statements of responsibility.¹² The Chief Operating Officer of the Audit Office clarified that such statements provide assurance of responsibility for reviewing the evidence available to determine that targets have been met.¹³
- 2.6. The Auditor-General described the process of arriving at a qualified conclusion due to lack of data as iterative, with consultations between the Audit Office and the audited entity before such a conclusion is reached. Nonetheless, if an entity has not met the requirements of the *Financial Management Act 1996*, the Audit Office will qualify its conclusion:

They will frequently come to us with a position that says, “These are the performance statements,” and where they have not been able to collect the data they may want to say “not applicable”, for example. Our view is that you cannot say “not applicable” because you have not collected the data; therefore, you cannot say anything; therefore, you have not met your responsibility under the Financial Management Act.

At that point in time, there will be a discussion between my staff and the auditee staff, and we will say, “We will qualify if you write that,” and they have a choice: they can either continue with that position or they can change their position. In this case there was a discussion, and their position was changed, but it still leads to a qualification because they have not met their requirements under the Financial Management Act, because they were required to report on those numbers, and they are not able to do so.¹⁴

- 2.7. The Auditor-General informed the Committee that the ACT Audit Office would be conducting a performance audit on the implementation of the Digital Health Record which could include an examination of the data reporting workstream.¹⁵

Committee comment

- 2.8. The Committee is concerned that accountability indicators were not measured or reported and that the Health Directorate and Canberra Health Services were not able to meet their

¹¹ Mr Michael Harris, ACT Auditor-General, *Committee Hansard*, 20 November 2023, p 15.

¹² Mr Harris, ACT Auditor-General, *Committee Hansard*, 20 November 2023, p 15.

¹³ Ms Smith, Chief Operating Officer, ACT Audit Office, *Committee Hansard*, 20 November 2023, pp 15–16.

¹⁴ Mr Harris, ACT Auditor-General, *Committee Hansard*, 20 November 2023, p 16.

¹⁵ Mr, ACT Auditor-General, *Committee Hansard*, 20 November 2023, p 16.

obligations under the *Financial Management Act 1996*, and is of the view that these entities should ensure that the relevant data is able to be measured and reported on in future.

Recommendation 1

The Committee recommends that ACT Health and Canberra Health Services ensure that data on accountability indicators is able to be collected to ensure that targets are met and reporting requirements under the *Financial Management Act 1996* are fulfilled.

3. Office of the Legislative Assembly

- 3.1. The Office of the Legislative Assembly (OLA) is established under the *Legislative Assembly (Office of the Legislative Assembly) Act 2012* (the Act). The Office is independent from the Executive. Under section 6 of the Act, the Office's function is to provide impartial advice and support to the Legislative Assembly and committees and members of the Assembly.

Matters considered

- 3.2. The Committee discussed the following matters during the appearance of the Speaker and the Office of the Legislative Assembly before the Committee on Monday, 13 November 2023:
- the establishment of a Memorandum of Understanding with WorkSafe ACT;¹⁶
 - the resignation of a Member of the Assembly and support for new Members;¹⁷
 - Committee Support restructure;¹⁸
 - audio-visual equipment in the Chamber;¹⁹
 - government responses to committee reports;²⁰
 - potential breaches of the code of conduct;²¹
 - engagement with multicultural and culturally and linguistically diverse communities;²² and
 - requirements for financial disclosure by Members and their spouses.²³

Key Issues

Memorandum of Understanding with WorkSafe ACT

- 3.3. During the hearing, the Speaker expressed disappointment that a Memorandum of Understanding (MOU) with WorkSafe ACT, intended to establish its regulatory functions relating to Assembly business, was not yet in place.²⁴
- 3.4. The establishment of an MOU between the Legislative Assembly and WorkSafe ACT was recommended by the Select Committee on Privileges 2022 to establish a set of protocols on how WorkSafe ACT may exercise its powers and functions with relation to the Legislative Assembly.²⁵

¹⁶ *Committee Hansard*, 13 November 2023, pp 1–2, p 3, p 7–8.

¹⁷ *Committee Hansard*, 13 November 2023, pp 2–3.

¹⁸ *Committee Hansard*, 13 November 2023, pp 3–4.

¹⁹ *Committee Hansard*, 13 November 2023, pp 4–5.

²⁰ *Committee Hansard*, 13 November 2023, pp 5–6.

²¹ *Committee Hansard*, 13 November 2023, pp 6–7.

²² *Committee Hansard*, 13 November 2023, p 8.

²³ *Committee Hansard*, 13 November 2023, pp 8–9.

²⁴ Ms Joy Burch MLA, Speaker, Legislative Assembly of the ACT, *Committee Hansard*, 13 November pp 1–2.

²⁵ Select Committee on Privileges 2022, *Imposition of a prohibition notice by WorkSafe ACT*, 28 November 2022, pp 22–23.

- 3.5. The Speaker noted that the Legislative Assembly had worked with the officers at WorkSafe to progress the MOU and that she had tabled her most recent correspondence with WorkSafe ACT in the Assembly in October 2023.²⁶ In response to the Speaker's query on the status of the agreement, the Work Health and Safety Commissioner had advised that a draft was being prepared for consideration:

I am advised that a revised draft MoU has been provided to WorkSafe ACT and my senior officials will have a draft for my consideration shortly.²⁷

Committee comment

- 3.6. The Committee notes that it has now been over a year since the Select Committee on Privileges 2022 recommended the establishment of an MOU between the Legislative Assembly and WorkSafe ACT. The Committee considers that such an MOU would be valuable in establishing the Assembly's commitment to its obligations to workplace health and safety and to working with WorkSafe ACT in a way that does not impinge on parliamentary privilege.

Recommendation 2

The Committee recommends that the Workplace Health and Safety Commissioner and the Office of the Legislative Assembly provide the Assembly with an update on progress towards their Memorandum of Understanding, and an expected resolution date, by 30 June 2024.

Refresher training for MLAs

- 3.7. During the hearing, Committee members and visiting members raised questions regarding committee procedures and processes, and members' financial reporting obligations.²⁸
- 3.8. The Senior Director, Officer of the Clerk, in response to a question about on-boarding of new members, outlined the induction program that the Office of the Legislative Assembly provides for Members of the Legislative Assembly (MLAs) at the start of each Assembly.

Committee comment

- 3.9. The Committee notes that membership of committees, and Chairs of committees, are subject to change over the course of an Assembly. The Committee considers that a refresher course on the workings and procedures of Committees would be beneficial to all non-Executive MLAs and would allow Chairs and members to raise questions and issues informed by experience.

²⁶ Ms Joy Burch MLA, Speaker, Legislative Assembly of the ACT, *Committee Hansard*, 13 November 2023, pp 1–2.

²⁷ Ms Jacqueline Agius, Work Health and Safety Commissioner, *Correspondence to Speaker*, 25 October 2023.

²⁸ See, for example: Mrs Elizabeth Kikkert MLA, Chair, Standing Committee on Public Accounts, *Committee Hansard*, 13 November 2023, pp 5–6; Mr Peter Cain MLA, *Committee Hansard*, 13 November 2023, pp 8–9.

Recommendation 3

The Committee recommends that, halfway through each Assembly, the Office of the Legislative Assembly offer refresher procedural seminars for all committee members and Chairs, covering issues such as timeliness of government responses, vulnerable witness protocols, handling claims of confidentiality, and conduct of visiting members.

4. Chief Minister, Treasury and Economic Development Directorate

- 4.1. The Chief Minister, Treasury, and Economic Development Directorate (CMTEDD) is the ACT Government's central agency and provides advice to the Chief Minister, the Directorate's Ministers and the Cabinet, provides support and direction on policy and strategy across the ACT Public Service (ACTPS), delivers service support to government agencies, and administers the ACT's tax laws.²⁹

Administrative arrangements

- 4.2. The Committee examined the following areas of responsibility of this directorate:
- Board of Treasurers and Council on Federal Financial Relations;
 - borrowing, funds management and infrastructure finance;
 - budget process and financial reporting;
 - concessions;
 - directions relating to authorisation thresholds for land acquisition by the City Renewal Authority or Suburban Land Agency;
 - fiscal and economic strategy and policy;
 - government business enterprises;
 - infrastructure policy frameworks and coordination of infrastructure planning;
 - Revenue Office, including administration of rental bonds; and
 - taxation and revenue policy.³⁰

Matters considered

- 4.3. During the Treasurer's appearance before the Committee on 23 November 2023 the following matters were considered:
- payroll tax and revenue collected from General Practitioners (GPs);³¹
 - GP bulk-billing targets and payroll tax;³²
 - effect of payroll tax on GP practices and on attracting new GPs to Canberra;³³
 - state of the ACT labour market;³⁴

²⁹ Chief Minister, Treasury and Economic Development Directorate, *Annual Report 2022–23*, [CMTEDD Annual Report 2022-23 \(act.gov.au\)](https://legislation.act.gov.au/ni/2022-697/23), p 9.

³⁰ ACT Government, *Administrative Arrangements 2022 (No 2)*, <https://legislation.act.gov.au/ni/2022-697/>

³¹ *Committee Hansard*, 23 November 2023, pp 19–20; pp 22–23.

³² *Committee Hansard*, 23 November 2023, pp 20–21.

³³ *Committee Hansard*, 23 November 2023, pp 21–22.

³⁴ *Committee Hansard*, 23 November 2023, pp 23–25.

- responsible investment policy and fossil fuel companies;³⁵
- government investment in Airbnb;³⁶
- impact of the territory's credit rating changing from AAA to AA+;³⁷
- potential for infrastructure financing from own-source revenue;³⁸
- reducing borrowings as a result of higher interest rates;³⁹
- impact of credit rating on interest rates;⁴⁰
- credit rating maintenance as budget key objective;⁴¹
- financial impact of Mr Fluffy buybacks;⁴²
- impact of COVID and Standard and Poors (S&P) comments;⁴³
- possible contributing factors to credit rating downgrade;⁴⁴
- compensation to Calvary Health Care for contract termination;⁴⁵
- factors contributing to continued economic growth;⁴⁶
- transparency of tax affairs of large corporations;⁴⁷
- territory debt funding program and infrastructure spending;⁴⁸
- repayment plans for infrastructure spending;⁴⁹
- attraction and retention of GPs in the ACT, and payroll tax;⁵⁰
- dwelling commencements and building approvals;⁵¹
- responsible investment policy and investment in banks financing development of Israeli settlements;⁵²
- cost of living and the Consumer Price Index (CPI) for the ACT;⁵³
- ACT Government response to cost-of-living pressures;⁵⁴

³⁵ *Committee Hansard*, 23 November 2023, pp 25–26.

³⁶ *Committee Hansard*, 23 November 2023, p 26.

³⁷ *Committee Hansard*, 23 November 2023, pp 26–27.

³⁸ *Committee Hansard*, 23 November 2023, pp 27–28.

³⁹ *Committee Hansard*, 23 November 2023, p 28.

⁴⁰ *Committee Hansard*, 23 November 2023, pp 28–29.

⁴¹ *Committee Hansard*, 23 November 2023, p 30.

⁴² *Committee Hansard*, 23 November 2023, pp 30–31.

⁴³ *Committee Hansard*, 23 November 2023, pp 31–32.

⁴⁴ *Committee Hansard*, 23 November 2023, pp 32–33.

⁴⁵ *Committee Hansard*, 23 November 2023, pp 33–36, pp 47–48.

⁴⁶ *Committee Hansard*, 23 November 2023, pp 36–37.

⁴⁷ *Committee Hansard*, 23 November 2023, pp 37–39.

⁴⁸ *Committee Hansard*, 23 November 2023, pp 39–41.

⁴⁹ *Committee Hansard*, 23 November 2023, p 41, pp 44–47, p 49.

⁵⁰ *Committee Hansard*, 23 November 2023, p 42.

⁵¹ *Committee Hansard*, 23 November 2023, p 43.

⁵² *Committee Hansard*, 23 November 2023, pp 43–44.

⁵³ *Committee Hansard*, 23 November 2023, p 48.

⁵⁴ *Committee Hansard*, 23 November 2023, pp 48–49.

- publication of budget review;⁵⁵
- Build-to-Rent projects;⁵⁶
- data-matching project to recoup unpaid land taxes;⁵⁷
- impacts on recipients of emails sent as part of the data-matching project;⁵⁸
- requirement to pay interest accumulated during appeals of ACT Revenue decisions;⁵⁹
- increase in stamp-duty concession for off-the-plan housing purchases;⁶⁰
- incentives and disincentives to prevent land banking;⁶¹
- motor vehicle tax assessment methodology;⁶²
- update on Uriarra pipeline project;⁶³
- Belconnen trunk sewer costs, nearby plantings and beautification;⁶⁴
- state of access roads under responsibility of Icon Water;⁶⁵
- business growth in the ACT;⁶⁶
- conduct of the public hearing;⁶⁷ and
- Australian Bureau of Statistics (ABS) population forecasts.⁶⁸

⁵⁵ *Committee Hansard*, 23 November 2023, p 49

⁵⁶ *Committee Hansard*, 23 November 2023, pp 50–51.

⁵⁷ *Committee Hansard*, 23 November 2023, pp 51–53.

⁵⁸ *Committee Hansard*, 23 November 2023, pp 54–64.

⁵⁹ *Committee Hansard*, 23 November 2023, pp 64–65.

⁶⁰ *Committee Hansard*, 23 November 2023, p 65.

⁶¹ *Committee Hansard*, 23 November 2023, pp 65–66.

⁶² *Committee Hansard*, 23 November 2023, p 68.

⁶³ *Committee Hansard*, 23 November 2023, pp 70–71.

⁶⁴ *Committee Hansard*, 23 November 2023, pp 71–73.

⁶⁵ *Committee Hansard*, 23 November 2023, p 73.

⁶⁶ *Committee Hansard*, 23 November 2023, p 75.

⁶⁷ *Committee Hansard*, 23 November 2023, pp 76–77.

⁶⁸ *Committee Hansard*, 23 November 2023, pp 78–80.

5. Major Projects Canberra

- 5.1. Major Projects Canberra (MPC) leads and supports the delivery of infrastructure projects across Canberra. It is directly responsible for delivery of designated major infrastructure projects, and also delivers capital works projects in partnership with other Directorates as part of the ACT's infrastructure program.⁶⁹

Administrative arrangements

- 5.2. The Committee examined the following areas of responsibility of this directorate:
- Chief Engineer;
 - delivery of physical capital works projects in coordination with government agencies; and
 - direct delivery of designated major capital works projects.⁷⁰

Matters considered

- 5.3. During the Treasurer's appearance before the Committee on 23 November 2023 the following matters were considered:
- project values for Canberra Hospital expansion;⁷¹
 - Major Projects Canberra and exposure to corruption and bullying;⁷²
 - Major Projects Canberra and fraud prevention;⁷³
 - Major Projects Canberra projects over budget;⁷⁴
 - completion times for Canberra Hospital Expansion, Canberra Institute of Technology (CIT) and raising London Circuit;⁷⁵ and
 - implications of the Professional Engineers Act for Major Projects Canberra workforce.⁷⁶

⁶⁹ Major Projects Canberra, *Annual Report 2022–23*, [MPC-Annual-Report-2022-23.pdf \(act.gov.au\)](#), pp 4, 21.

⁷⁰ ACT Government, *Administrative Arrangements 2022 (No 2)*, <https://legislation.act.gov.au/ni/2022-697/>

⁷¹ *Committee Hansard*, 23 November 2023, p 32.

⁷² *Committee Hansard*, 23 November 2023, pp 66–67.

⁷³ *Committee Hansard*, 23 November 2023, p 68.

⁷⁴ *Committee Hansard*, 23 November 2023, pp 68–70.

⁷⁵ *Committee Hansard*, 23 November 2023, pp 74–75.

⁷⁶ *Committee Hansard*, 23 November 2023, pp 75–76.

6. Conclusion

- 6.1. The Committee would like to thank the Ministers, statutory officers and directorate staff who participated in this inquiry.
- 6.2. The Committee makes three recommendations.

Mr Ed Cocks
Chair, Standing Committee on Public Accounts
7 March 2024

Appendix A: Witnesses

Monday, 13 November 2023

Office of the Legislative Assembly

- **Ms Joy Burch MLA**, Speaker, Legislative Assembly for the ACT
- **Mr Hamish Finlay**, Acting Clerk, Legislative Assembly for the ACT
- **Ms Rachel Turner**, Executive Manager, Legislative Assembly for the ACT
- **Mr David Skinner**, Senior Director, Office of the Clerk, Legislative Assembly for the ACT
- **Mr David Monk**, Senior Director, Committee Support, Legislative Assembly for the ACT

Monday, 20 November 2023

Office of the Auditor General

- **Mr Michael Harris**, Auditor General, ACT Audit Office
- **Ms Caroline Smith**, Chief Operating Officer, Professional Services

Thursday, 23 November 2023

Treasurer

- **Mr Andrew Barr MLA**, Treasurer
- **Mr Stuart Hocking PSM**, Under Treasurer, Treasury
- **Mr Stephen Miners**, Deputy Under Treasurer, ERI and Coordinator-General for Housing, Treasury
- **Mr Adrian Piani**, Chief Engineer, Major Projects Canberra
- **Mr Ashley Cahif**, Project Director, Light Rail stage 2 to Wooden, Major Projects Canberra
- **Mr Patrick McAuliffe**, Executive Branch Manager, Investment and Borrowings, Treasury
- **Mr Kim Salisbury**, Executive Group Manager, Office of the Commissioner, Revenue Management, Treasury
- **Mr Ray Hezkial**, Managing Director, Icon Water, Treasury
- **Ms Alison Pratt**, General Counsel, Icon Water Limited, Treasury
- **Ms Gillian Geraghty**, Chief Projects Officer, Major Projects Canberra

Appendix B: Questions on Notice and Questions Taken on Notice

Questions on Notice

No.	Date	Asked of	Subject	Response received
1	29/11/23	BARR	Major Projects Canberra and Procurement	08/12/23
2	29/11/23	Auditor-General	Performance Audit Satisfaction Survey	06/12/23
3	30/11/23	BARR	Icon Water – Employment of Apprentices	08/12/23

Questions Taken on Notice

No.	Date	Asked of	Subject	Response received
1	13/11/23	BURCH	Correspondence with WHS Commissioner	22/11/23
2	13/11/23	BURCH	Upgrades to audio-visual equipment in Chamber	22/11/23
3	13/11/23	BURCH	Late Government responses to committee reports	22/11/23
4	13/11/23	BURCH	Advice on potential investigation	22/11/23
5	13/11/23	BURCH	Declarable interests of Members and spouses	22/11/23
6			<i>Question number not allocated</i>	
7			<i>Question number not allocated</i>	
8	23/11/23	BARR	Single or multiple-practice GPs paying payroll tax	04/12/23
9	23/11/23	BARR	Credit rating and interest rates	05/12/23
10	23/11/23	BARR	Details of Mr Fluffy net position	04/12/23
11	23/11/23	BARR	Standard and Poors commentary	04/12/23
12	23/11/23	BARR	Payments to Calvary	08/12/23
13	23/11/23	BARR	Reconciliation of borrowings for infrastructure program	04/12/23
14	23/11/23	BARR	Build-to-rent at Common Ground Gunghalin	08/12/23
15	23/11/23	BARR	Month of commencement of land tax emails	04/12/23
16	23/11/23	BARR	Details of land tax data-matching scheme	08/12/23
17	23/11/23	BARR	Ministerials and land tax data-matching	01/12/23
18	23/11/23	BARR	Number of emails and land tax data-matching	05/12/23

19	23/11/23	BARR	Major Projects Canberra staff survey update	11/12/23
20	23/11/23	BARR	Referral to Integrity Commissioner	08/12/23
21	23/11/23	BARR	Bullying complaints in Major Projects Canberra	08/12/23
22	23/11/23	BARR	Major Projects Canberra and fraud prevention	08/12/23
23	23/11/23	BARR	Belconnen Trunk Sewerage costs	05/12/23
24	23/11/23	BARR	Status of access roads (Icon Water)	04/12/23
25	23/11/23	BARR	CIT Woden youth foyer	01/12/23

Appendix C: Gender distribution of witnesses

Beginning in April 2023, in response to an audit by the Commonwealth Parliamentary Association, Committees are collecting information on the gender of witnesses. The aim is to determine whether committee inquiries are meeting the needs, and allowing the participation of, a range of genders in the community. Participation is voluntary and there are no set responses.

Gender indication	Total
Female	5
Male	12