



STANDING COMMITTEE ON ECONOMIC DEVELOPMENT AND TOURISM

**JEREMY HANSON MLA (CHAIR), MICHAEL PETERSSON MLA (DEPUTY CHAIR), MARK PARTON MLA,
SUZANNE ORR MLA**

**Inquiry into referred 2016–17 Annual and Financial Reports
ANSWER TO QUESTION ON NOTICE**



Asked by MR COE MLA:

Chief Minister, Treasury and Economic Development Directorate 2016/17 Annual Report, Procurement and Capital Works, Output 8.1

In relation to Project Management and Reporting System (P-MARS):

1. What will be implemented as part of the Project Management and Reporting System?
2. In relation to Capital Works projects, please outline the steps that will be taken to achieve greater:
 - a. Collaboration;
 - b. Project Management and reporting capability
3. Will these additional reporting capabilities allow for more information to be publically published?
 - a. If so:
 - i. When will it be available?
 - ii. Where will it be available?
 - b. What data is currently not being captured or reported on?
4. What are the timeframes for the P-MARS rollout as part of the first phase in:
 - a. CMDTEDD
 - b. Health
 - c. TCCS
5. Will the roll out of the first phase of P-MARS be simultaneous within each of these directorates?
 - a. When will other directorates receive the roll out?
6. Will a twelve month review be conducted before later phases of P-MARS are rolled out?
 - a. If so:
 - i. Who will conduct the review?
 - ii. Will the results be made public?
7. Has a system similar to the P-MARS been used in other jurisdictions?
 - a. If so:
 - i. What jurisdictions?
 - ii. What where the results?



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Mr BARR MLA: The answer to the Member's question is as follows:—

1. The Project Management and Reporting System (P-MARS) is an end-to-end project and contract management system designed to provide a single source of truth for capital works project management. The focus of P-MARS is the management of projects that are monitored and reported as part of the Territory's Capital Works Program. This includes Works in Progress, 2017-18 New Capital Works (including early planning/feasibility), Information and Communications Technology (ICT) and Property Plant and Equipment (PP&E) projects.
2.
 - a. The rollout of P-MARS will be accompanied by an ongoing suite of training and change management with a focus on embedding P-MARS as a capable, practical, accurate and user friendly system for capital works management and reporting. P-MARS will provide a shared system interface for directorates and delivery agents such as IFCW. This is intended to facilitate transparency, foster collaboration and engender a shared responsibility for the delivery of projects.
 - b. Having all data, both historical and current, in a single system that also provides real time updates through integration with budgeting and financial management systems will enable Government to better understand and manage projects and contracts. P-MARS capabilities have a strong focus on reporting, which provides better capacity for officials to discharge their responsibilities and monitor project delivery across the attendant disciplines of managing Work Health and Safety, construction management, procurement management, document management and supplier relationship management.
3.
 - a. No. The implementation of P-MARS will provide an enhanced Capital Works expenditure and project management capability but is not expected to generate additional information.
 - b. All data required, under legislation or regulation, to be reported, is currently reported.
4. Phase 1 of the P-MARS project is being implemented in two separate parts:
 - a. Stage 1a – implementation in Infrastructure Finance and Capital Works for projects being delivered on behalf of client directorates (milestone achieved July 2017); and
 - b. Stage 1b – implementation simultaneously (for capital works projects not delivered by IFCW) in the Chief Minister, Treasury and Economic Development Directorate (CMTEDD), Health Directorate (Health) and Transport Canberra and City Services Directorate (TCCS). Implementation is expected to be complete by the end of 2017.
5. The roll out of Phase 2 of P-MARS – the implementation in remaining directorates and agencies - will be subject to the successful roll out and internal evaluation of Phase 1, and agreement to proceed. Part of that agreement will provide timing for the Phase 2 elements.
6. No, however, existing arrangements provide comprehensive oversight and governance of the P-MARS project, and will ensure that P-MARS continues to deliver on expected outcomes.



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7. The software suite underpinning P-MARS had been implemented in three state government departments, fifty five local councils and a number of private sector entities:
- i. South Australia, Western Australia and Queensland State Governments.
 - ii. The due diligence and referee reports undertaken as part of the procurement process indicated at the time that implementation of the software in other jurisdictions was successful and that it was being used effectively.

Approved for circulation to the Standing Committee on Economic Development and Tourism

Signature: *Andrew Barr*

Date: 24.11.2017

By the Treasurer, Andrew Barr MLA

