

Element A: List of business cases prepared or commissioned by the ACT Government since 11 December 2024

Reference	Document type	Description	Date of creation	Author	Privilege
A.01.CMTEDD	List	Business cases since 11 December 2014	16/07/2025	CMTEDD	No

Element B: Project completion reports provided to the Commonwealth since 11 December 2014

Reference	Document type	Description	Date of creation	Author	Privilege
B.01.CED	Completion Report	ACT Intersection Upgrade	undated	CED	No
B.02.CED	Completion Report	Belconnen Bikeway Stage 2 and Battye St Off Road Path	undated	CED	No
B.03.CED	Completion Report	Beltana Road Improvements	27-Feb-25	CED	No
B.04.CED	Completion Report	Bridge Strengthening 4003 and 4004	24-Feb-21	CED	No
B.05.CED	Completion Report	Bridge Strengthening of Bridges 3109, 3178, 3179 and 3161	18-Apr-17	CED	No
B.06.CED	Completion Report	Canberra SW Corridor	10-Nov-23	CED	No
B.07.CED	Completion Report	Hindmarsh Bridges 3089 and 3090	undated	CED	No
B.08.CED	Completion Report	Kent Street and Novar Street Intersection Upgrades	31-May-24	CED	No
B.09.CED	Completion Report	Naas Road Bridge	undated	CED	No
B.10.CED	Completion Report	Northbourne Pavement Rehabilitation Stages 1, 2 and 3	28-Mar-22	CED	No
B.11.CED	Completion Report	Paddys River Road - Cotter to Laurel Camp Road upgrade	undated	CED	No
B.12.CED	Completion Report	Pialligo Avenue Duplication Planning	07-Jun-23	CED	No
B.13.CED	Completion Report	Road Safety Barriers (Tuggeranong Parkway)	21-Jul-21	CED	No
B.14.CED	Completion Report	Road Safety Program Tranche 1	18-08-203	CED	No
B.15.CED	Completion Report	Road Safety Program Tranche 2 & 3	undated	CED	No
B.16.CED	Completion Report	Strengthening Bridges on the B double network	10-Mar-16	CED	No
B.17.CED	Completion Report	Traffic Signal Uninterrupted Power Supply (UPS)	31-Mar-22	CED	No
B.18.CED	Completion Report	Variable Speed Limit System	11-May-22	CED	No
B.19.ACTHD	Completion Report	Winnunga Facility Upgrade	13-Jul-05	HCSD	No
B.20.ACTHD	Completion Report	Canberra Hospital ICU expansion	29-Mar-22	HCSD	No

CED = City and Environment Directorate, **HCSD** – Health and Community Services Directorate

Element C: Business cases, economic evaluations or cost-benefit analyses for the following projects:

Document reference	Document type	Description	Date of creation	Author	Privilege	Detail
C.1.ICBR	Business Case	Canberra Aquatic Centre	2025	ICBR	Yes	The release of financial information contained in the business case would compromise the ability of the Territory to obtain value for money in future stages of the project, particularly given the very early stage of delivery.
C.2.CMTEDD	Business Case	Big Canberra Battery Stream 1	Jun-23	CMTEDD	Yes	The disclosure of the scheduled business case would be contrary to the convention of the collective responsibility of Cabinet. Release of this information could have a significant impact on the business affairs of the preferred supplier and cause harm by making sensitive commercial information available to competitors.
C.3.CMTEDD	Business Case	Big Canberra Battery	2020	CMTEDD	Yes	The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet. Release of this information could have a significant impact on the business affairs of the preferred supplier and cause harm by making sensitive commercial information available to competitors.
C.4.CMTEDD	Business Case	Big Canberra Battery Stream 1	2022	CMTEDD	Yes	The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet. Release of this information could have a significant impact on the business affairs of the preferred supplier and cause harm by making sensitive commercial information available to competitors.
C.5.HCSD	Business Case	Canberra Hospital - Surgical Procedures, Interventional Radiology and Emergency Centre	Apr-19	HCSD	Yes	The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet. The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.6.HCSD	Business Case	Canberra Hospital Master Plan - Pathology and Clinical Services Building and Mental Health Precinct	Mar-25	HCSD	Yes	The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.7.ICBR	Business Case	Canberra Hospital Expansion - Interim parking	Feb-25	ICBR	Yes	The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.

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C.8.CHS	Business Case	Canberra Hospital Expansion - Critical Services Building Tranche 1	Mar-23	CHS	Yes	The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.9.CHS	Business Case	Canberra Hospital Expansion - Critical Services Building Tranche 2	Oct-23	CHS	Yes	The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.10.ICBR	Business Case	Canberra Hospital Expansion - Expanding capabilities Critical Services Building	Jun-22	iCBR	Yes	The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.11.HCSD	Business Case	Canberra Hospital Master Plan - Phase 2 Implementation	Apr-22	HCSD	Yes	The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.12.CHS	Business Case	Canberra Hospital Expansion - Critical Services Building Operational Commissioning	Jun-21	CHS	Yes	The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.13.HCSD	Business Case	Canberra Hospital Master Plan - Critical Services Building Operational Commissioning	Feb-24	HCSD	Yes	The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.14.CMTEDD	Business Case	Canberra Stadium, Convention Centre and Manuka Oval Precinct Projects - Progress planning and design	Nov-23	CMTEDD	Yes	The release of financial information contained in the business case would compromise the ability of the Territory to obtain value for money in future stages of the project, particularly given the very early stage of delivery. The disclosure of the scheduled business case would be contrary to the convention of the collective responsibility of Cabinet.
C.15.ICBR	Business Case	CIT Woden Project	Jun-20	iCBR	Yes	The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.16.CIT	Business Case	CIT Woden Project - Audio-Visual (AV) and Furniture, Fixtures and Equipment (FF&E)	Feb-24	CIT	Yes	The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.

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C.17.CIT	Business Case	CIT Woden Project - AV, FF&E and ICT equipment	2024	CIT	Yes	The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.18.iCBR	Business Case	CIT Woden Project - Yurauna	Jun-23	iCBR	Yes	The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.19.iCBR	Business Case	CIT Woden Project - Key Stakeholders Requirements	Nov-23	iCBR	Yes	The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.20.iCBR	Business Case	CIT Woden Project - Contingency Funding	Oct-23	iCBR	Yes	The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.21.iCBR	Business Case	CIT Woden Project - Youth Foyer	Feb-23	iCBR	Yes	The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.22.CIT	Business Case	CIT Woden Project - Yurauna Operationalisation	2025	CIT	Yes	The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.23.CIT	Business Case	CIT Woden Project - Yurauna Operational Readiness	Feb-23	CIT	Yes	The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.24.CMTEDD	Business Case	Canberra Convention and Entertainment Centre Precinct - Design and development	Apr-25	CMTEDD	Yes	The release of financial information contained in the business case would compromise the ability of the Territory to obtain value for money in future stages of the project, particularly given the very early stage of delivery. The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.25.iCBR	Business Case	Electrification of Government Assets	Jun-25	iCBR	Yes	The release of commercially sensitive information in this document would harm the public interest through reduced value for money in a range of future procurements related to electrification of the government's gas assets. The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.26.iCBR	Business Case	Electrification of Government Assets	Jun-24	iCBR	Yes	The release of commercially sensitive information in this document would harm the public interest through reduced value for money in a range of future procurements related to electrification of the government's gas assets. The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.

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C.27.CED	Business Case	Electrification of Government Assets	Mar-23	CED	Yes	The release of commercially sensitive information in this document would harm the public interest through reduced value for money in a range of future procurements related to electrification of the government's gas assets. The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.28.CED	Business Case	Electrification of Government Assets	Jun-22	CED	Yes	The release of commercially sensitive information in this document would harm the public interest through reduced value for money in a range of future procurements related to electrification of the government's gas assets. The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.29.CED	Business Case	Electrification of Government Assets - Addendum (Avoided Costs)	Mar-23	CED	Yes	The release of commercially sensitive information in this document would harm the public interest through reduced value for money in a range of future procurements related to electrification of the government's gas assets. The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.30.ICBR	Business Case	FOGO Facility - Agency costs and project contingency	Jun-25	iCBR	Yes	The release of financial information contained in the business cases would compromise the ability of the Territory to obtain value for money particularly given the procurement is currently open to market. The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.31.CED	Business Case	FOGO Facility - Construction funding	Jun-24	CED	Yes	The release of financial information contained in the business cases would compromise the ability of the Territory to obtain value for money particularly given the procurement is currently open to market. The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.32.CED	Business Case	FOGO Facility	Feb-22	CED	Yes	The release of financial information contained in the business cases would compromise the ability of the Territory to obtain value for money particularly given the procurement is currently open to market. The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.

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C.33.CED	Business Case	FOGO Facility	Jul-21	CED	Yes	The release of financial information contained in the business cases would compromise the ability of the Territory to obtain value for money particularly given the procurement is currently open to market. The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.34.CED	Business Case	FOGO - Building a Circular Economy	Mar-23	CED	Yes	The release of financial information contained in the business cases would compromise the ability of the Territory to obtain value for money particularly given the procurement is currently open to market. The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.35.ICBR	Business Case	Raising London Circuit - Additional contingency	Jun-23	ICBR	Yes	The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.36.ICBR	Business Case	Raising London Circuit - Access to remaining capital provision and additional contingency	Jun-23	ICBR	Yes	The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.37.ICBR	Business Case	Raising London Circuit - Access to capital provision	Jun-22	ICBR	Yes	The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.38.CRA	Business Case	Raising London Circuit/Commonwealth Avenue Intersection	Feb-19	CRA	Yes	The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.39.CED	Business Case	Materials Recovery - New Facility	Jun-24	CED	Yes	Release of the business case prior to finalisation of the project, may prejudice any negotiations required with the contracted parties as the project is delivered and any contractual matters are resolved. The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.40.CED	Business Case	Material Recovery Facility - Interim Operations	Jun-25	CED	Yes	Release of the business case prior to finalisation of the project, may prejudice any negotiations required with the contracted parties as the project is delivered and any contractual matters are resolved. The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.41.Veolia	Financial Proforma	Materials Recovery Facility - Financial Proforma	Jan-25	Veolia	Yes	Disclosure of this information would likely result in significant commercial harm to the commercial partners involved, as it would reveal confidential elements of its pricing strategy and operational cost structure that could be utilised by competitors.

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C.42.iCBR	Business Case	Northside Hospital Project - Early Works	Feb-25	iCBR	Yes	The release of financial information contained in the three business cases scheduled in the return would compromise the ability of the Territory to obtain value for money in future stages of the project, particularly given the very early stage of delivery. The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.43.HCSD	Business Case	Northside Hospital Project - Enabling Works	Mar-24	HCSD	Yes	The release of financial information contained in the three business cases scheduled in the return would compromise the ability of the Territory to obtain value for money in future stages of the project, particularly given the very early stage of delivery. The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.44.HCSD	Business Case	New Northside Hospital	Mar-23	HCSD	Yes	The release of financial information contained in the three business cases scheduled in the return would compromise the ability of the Territory to obtain value for money in future stages of the project, particularly given the very early stage of delivery. The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.45.CMTEDD	Business Case	Reopening Telstra Tower as an iconic tourist destination	Mar-25	CMTEDD	Yes	The business case contains a range of information that if published would be detrimental to commercial negotiations and compromise future community consultations. The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.46.iCBR	Business Case	Canberra Theatre Redevelopment - Capital Business Case and Early Contractor Procurement	Mar-25	iCBR	Yes	The release of financial information contained in the business cases and associated economic analysis scheduled in the return would compromise the ability of the Territory to obtain value for money in future stages of the project, particularly given the very early stage of delivery. The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.47.iCBR	Business Case	Canberra Theatre Redevelopment	Dec-24	iCBR	Yes	The release of financial information contained in the business cases and associated economic analysis scheduled in the return would compromise the ability of the Territory to obtain value for money in future stages of the project, particularly given the very early stage of delivery. The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.48.iCBR	Business Case	Canberra Theatre Redevelopment	Feb-24	iCBR	Yes	The release of financial information contained in the business cases and associated economic analysis scheduled in the return would compromise the ability of the Territory to

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C.49.iCBR	Business Case	Canberra Theatre Redevelopment and Expansion	Jun-22	iCBR	Yes	obtain value for money in future stages of the project, particularly given the very early stage of delivery. The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet. The release of financial information contained in the business cases and associated economic analysis scheduled in the return would compromise the ability of the Territory to obtain value for money in future stages of the project, particularly given the very early stage of delivery. The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.50.iCBR	Business Case	Canberra Theatre Redevelopment and Expansion - Reference Design and Business Case	Jun-21	iCBR	Yes	The release of financial information contained in the business cases and associated economic analysis scheduled in the return would compromise the ability of the Territory to obtain value for money in future stages of the project, particularly given the very early stage of delivery. The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.51.iCBR	Economic Analysis	Canberra Theatre Redevelopment and Canberra Civic & Culture District Projects - Final Report	Jul-22	iCBR	Yes	The release of financial information contained in the business cases and associated economic analysis scheduled in the return would compromise the ability of the Territory to obtain value for money in future stages of the project, particularly given the very early stage of delivery. The disclosure of the business case would be contrary to the convention of the collective responsibility of Cabinet.
C.52.Capital Metro	Business Case	Light Rail Stage 1 - Full Business Case	Oct-14	Capital Metro	No	