

2025

**THE LEGISLATIVE ASSEMBLY FOR THE
AUSTRALIAN CAPITAL TERRITORY**

ELEVENTH ASSEMBLY

2024-25 Capital Works Program

Progress Report

Year-to-date performance as at 31 March 2025

**Presented by
Chris Steel MLA
Treasurer
June 2025**



ACT
Government

2024-25 Capital Works Program

Progress Report

Year-to-date performance as at 31 March 2025

TABLE OF CONTENTS

INTRODUCTION 1

CHAPTER 1 2024-25 CAPITAL WORKS PROGRAM..... 2

1.1 2024-25 Program Overview..... 2

1.2 2024-25 Program Expenditure Year-To-Date March 2025..... 2

2024-25 Asset Renewal Program 3

2024-25 ICT and P&E Expenditure..... 5

CHAPTER 2 HISTORICAL EXPENDITURE TRENDS 6

CHAPTER 3 NON-FINANCIAL (MILESTONE) OUTCOMES 6

CHAPTER 4 PROJECT PROGRESS 7

4.1 Delivery of Infrastructure for the ACT Community 7

Delivery of Transport Infrastructure 7

Providing Education for All..... 10

Delivering Health Services 13

Public Housing 15

Environment and Climate 16

Entertainment, Arts and Sports 17

City Services, Recreation and Community Services 18

Attachments

APPENDIX 1: CAPITAL WORKS EXPENDITURE BY MAJOR PROJECT

INTRODUCTION

This report details progress made towards delivering the Government's 2024-25 Capital Works Program and outlines major project achievements for the quarter ending 31 March 2025.

Expenditure details of projects with a budget greater than or equal to \$10 million are at [Appendix 1](#).

The Capital Works Program also includes investment in Information and Communication Technology (ICT) and Plant and Equipment (P&E).



CIT Woden Campus

CHAPTER 1 2024-25 CAPITAL WORKS PROGRAM

1.1 2024-25 PROGRAM OVERVIEW

The 2024-25 Budget included new initiatives, the reprofiling of a range of existing projects and other technical program adjustments, reflecting updated project delivery information.

The available funding in the 2024-25 Capital Works Program is shown in Table 1 below.

Table 1: 2024-25 Capital Works Program Available Funding

	\$ million
2024-25 Budget Review	1,403
Net estimate of adjustments, savings and rollovers	(34)
Total estimated funds available for expenditure in 2024-25	1,369
Declared savings to date	0
Total Funds Available for Expenditure 2024-25	1,369
Capital Delivery Provision	(250)
Forecast Program Expenditure	1,119

1.2 2024-25 PROGRAM EXPENDITURE YEAR-TO-DATE MARCH 2025

Actual year-to-date (YTD) expenditure as at 31 March 2025 was \$930 million, comprising:

- new works expenditure of \$15 million; and
- works-in-progress expenditure of \$915 million.

YTD March 2025 capital expenditure accounted for 68 per cent of total appropriation available for expenditure in 2024-25 and 83 per cent of forecast program expenditure for the capital works program in 2024-25.

Table 2 below provides a breakdown of YTD capital expenditure incurred by each agency to 31 March 2025 and reflects the administrative arrangements in place from 8 November 2024 under the *Administrative Arrangements 2024 (No 1)*.

Table 2: Capital Works Program Expenditure – as at 31 March 2025

Agency	2024-25 Funding Available for Expenditure (\$'000)	2024-25 YTD March 2025 Expenditure (\$'000)	Percentage Spent YTD March 2025
Canberra Institute of Technology	20,941	8,733	42%
Chief Minister, Treasury and Economic Development Directorate	55,267	38,935	70%
City Renewal Authority	8,982	6,960	77%
Community Services Directorate	15,590	8,758	56%
Cultural Facilities Corporation	2,942	1,357	46%
Education Directorate	112,324	88,931	79%
Environment Planning and Sustainable Development Directorate	17,780	6,677	38%
Canberra Health Services	58,447	40,469	69%
ACT Health Directorate	62,687	32,233	51%
Housing ACT	127,372	65,508	51%
Justice and Community Safety Directorate	25,748	32,718	127%
Infrastructure Canberra	514,255	362,394	70%
Office of the Legislative Assembly	483	270	56%
Transport Canberra and City Services Directorate	346,231	236,518	68%
TOTAL	1,369,049	930,461	68%
Forecast Program Expenditure	1,119,049	930,461	83%

2024-25 Asset Renewal Program

The Asset Renewal Program provides ACT Government agencies with an annual funding pool for works that extend the useful life or improve the service delivery capacity of existing infrastructure assets. This investment is distinct from routine repairs and maintenance which is funded separately.

YTD March 2025 expenditure for the 2024-25 Asset Renewal Program (both new works and existing projects) was \$70 million, or 61 per cent of funding available of \$114 million.

Table 3: 2024-25 Asset Renewal Program Expenditure – YTD March 2025

Agency	2024-25 Funding Available for Expenditure (\$'000)	2024-25 YTD March 2025 Expenditure (\$'000)	Percentage Spent YTD March 2025
Canberra Institute of Technology	6,171	2,551	41%
Chief Minister, Treasury and Economic Development Directorate	5,358	3,340	62%
Community Services Directorate	614	231	38%
Cultural Facilities Corporation	707	443	63%
Education Directorate	26,057	25,427	98%
Environment Planning and Sustainable Development Directorate	1,693	159	9%
Canberra Health Services	9,075	6,392	70%
ACT Health Directorate	851	565	66%
Justice and Community Safety Directorate	7,871	934	12%
Infrastructure Canberra	7,731	2,106	27%
Office of the Legislative Assembly	448	244	54%
Transport Canberra and City Services Directorate	46,955	27,381	58%
TOTAL	113,531	69,774	61%

Significant infrastructure improvements being delivered in 2024-25 through the Asset Renewal Program include:

- Active travel and public transport improvements
- Road infrastructure and road safety
- School infrastructure upgrades and refurbishment
- School infrastructure inclusion works
- Upgrades to hospital equipment and ICT infrastructure
- Environmentally sustainable development
- Shopping centre improvements
- Essential facilities and grounds upgrades
- Sportsground facilities improvement program
- Improved play spaces and dog parks

2024-25 ICT and P&E Expenditure

The 2024-25 Capital Works Program includes investments in ICT and P&E projects. Total funding available for these projects in 2024-25 is \$181 million. As of 31 March 2025, year-to-date expenditure was \$130 million, or 72 per cent of available funding.

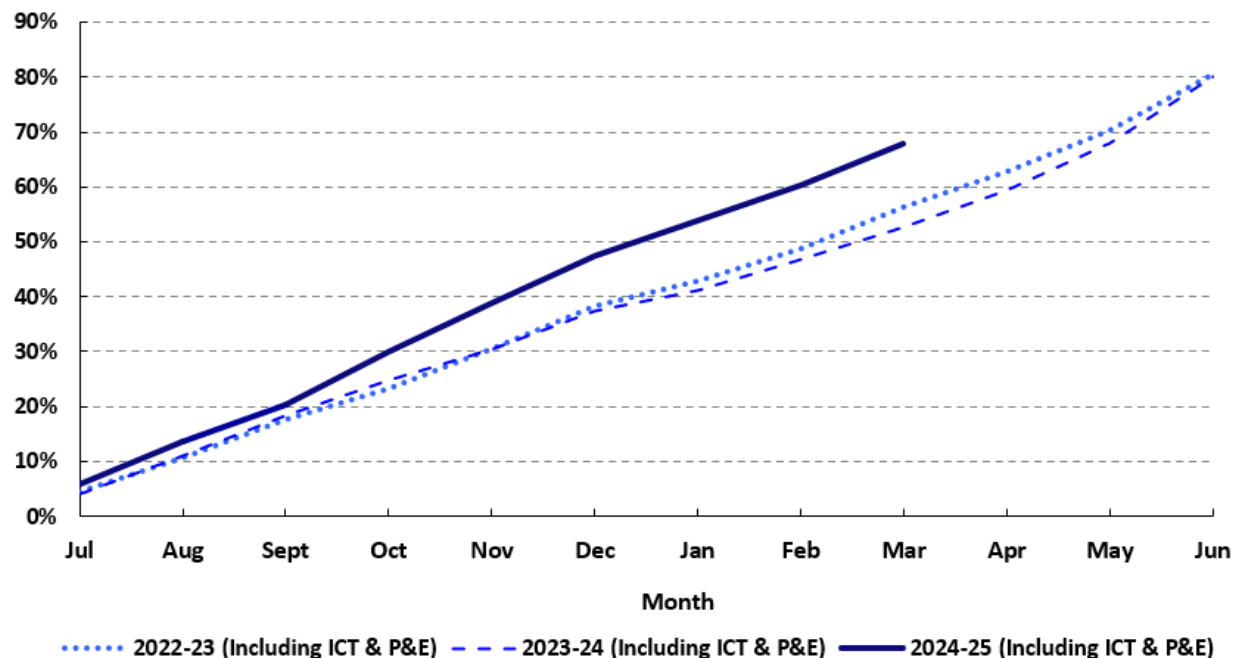
Table 4: 2024-25 ICT and Plant and Equipment project expenditure – YTD March 2025

Agency	2024-25 Funding Available for Expenditure (\$'000)	2024-25 YTD March 2025 Expenditure (\$'000)	Percentage Spent YTD March 2025
Canberra Institute of Technology	11,570	6,182	53%
Chief Minister, Treasury and Economic Development Directorate	23,804	20,283	85%
City Renewal Authority	0	0	0%
Community Services Directorate	1,212	104	9%
Cultural Facilities Corporation	269	124	46%
Education Directorate	16,456	8,275	50%
Elections ACT	0	0	0%
Environment Planning and Sustainable Development Directorate	7,368	2,052	28%
Canberra Health Services	11,025	5,120	46%
ACT Health Directorate	19,532	10,361	53%
Housing ACT	6,670	6,670	100%
Justice and Community Safety Directorate	10,666	4,763	45%
Infrastructure Canberra	15,980	1,051	7%
Office of the Legislative Assembly	35	26	75%
Transport Canberra and City Services Directorate	55,984	64,549	115%
TOTAL	180,571	129,560	72%

CHAPTER 2 HISTORICAL EXPENDITURE TRENDS

Figure 1 below shows cumulative monthly expenditure as a proportion of annual total funding available for the Capital Works Program for each of the three fiscal years to 2024-25.

Figure 1: Cumulative percentage of program expenditure – YTD March 2025, 2023-24 and 2022-23



CHAPTER 3 NON-FINANCIAL (MILESTONE) OUTCOMES

Delivery of the Capital Works Program is also measured against non-financial indicators and reported against key milestones for projects.

Up until the June Quarter 2024, high-level data on milestones was provided on the delivery of projects in the Capital Works Program. This milestone information will be replaced in 2025-26 with more relevant reporting milestone progress integrated with expenditure for significant projects in the Capital Works Program. In the meantime, detailed qualitative information regarding pre-construction and construction milestones for individual projects has been provided in the following section along with relevant progress highlights.

CHAPTER 4 PROJECT PROGRESS

4.1 DELIVERY OF INFRASTRUCTURE FOR THE ACT COMMUNITY

Delivery of Transport Infrastructure



London Circuit West – footpath paving works

Light Rail to Woden – Project progress includes:

- The main works for the Raising London Circuit (RLC) project continue to progress. Key activities occurring during the reporting period includes:
 - The return of two-way traffic at the QT hotel in February 2025.
 - Cutover, testing and commissioning of communications services on London Circuit East and West in March 2025.
- Canberra Metro commenced construction works on Light Rail Stage 2A in February 2025 and under-bore works commenced in March 2025 from the Cloverleaf at Commonwealth Avenue, south of Lake Burley Griffin. Engagement with local businesses and affected stakeholders has continued to occur throughout the quarter.
- Works for the planning and approvals for Light Rail Stage 2B have continued throughout the reporting period. Feedback was received on the Draft Environmental Impact Statement (EIS) from the Department of Climate Change, Energy, the Environment and Water, and the Territory Planning Authority. Preparation is

underway in readiness for the public exhibition period of the Draft EIS which is now expected to occur in the June quarter 2025.

Better Connecting Belconnen and Gungahlin – Gundaroo Drive – Project progress includes:

- The completion of pavement and bridgeworks with two lanes open in each direction; works associated with the signalisation of Owen Dixon Drive; and construction of the shared path on both sides of Gundaroo Drive.
- Landscape works on the median strip and verge are at near completion stage, with shrub and tree planting in progress.

Molonglo Enabling Works – Project progress includes:

- Pouring of bridge pier and headstock and the arrival of the first bridge girders on site.
- Completion of 50 per cent of the piling for the Molonglo Valley Interceptor Sewer protection structure.
- Ongoing earthworks, stormwater and utilities installation.
- Construction of the new southbound carriageway north of the river in preparation for a traffic switch in the next quarter.



Molonglo River Bridge

Athllon Drive duplication – Project progress includes:

- Line marking and streetlight installation was completed in January 2025.
- The superintendency tender for Package 2 advertisement closed in January 2025 and a contract was executed in March 2025. The construction tender for Package 2 went out in January 2025 and closed in February 2025.
- Evo Energy are progressing design of their relocation works. TPG's quote to progress approval of their relocation works (in association with Evo Energy's work) has been approved.

New Woden Bus Depot – Project progress includes:

- The Depot is on track for operations to commence in line with the start of Term 2 to support the commencement of a new network timetable.
- Concrete work for the outdoor area has been completed.
- Fencing work and landscaping have been completed.
- Workshop pit work and hydraulics works are in progress.
- High Voltage (HV) and Low Voltage (LV) works for bus charging are in progress.
- Zero Emission Bus (ZEB) Infrastructure Design is currently being finalised.



Woden Public Transport Interchange – Bus shelter

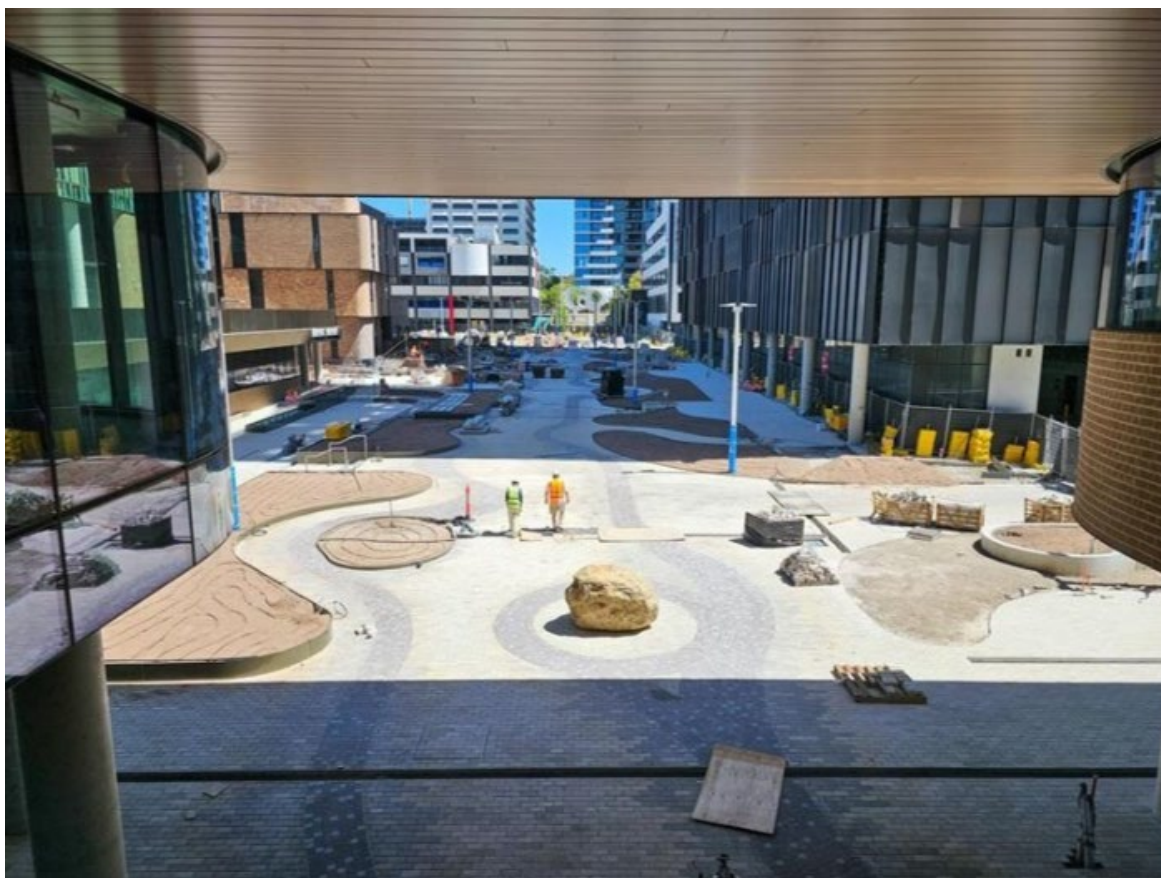
Canberra Institute of Technology (CIT) Campus Woden Project – Public Transport Interchange –
Project progress includes:

- Construction works are progressing on site with continued progress on the structural steel installation for the bus shelter.
- Piling and watermain installation (approximately 140 meters) has been successfully completed and signed off by Icon Water.
- Enabling works for the upcoming closure of Callam Street (north and south) have commenced to enable further installation of the watermain.

Providing Education for All

Canberra Institute of Technology (CIT) Campus Woden Project – Project progress includes:

- Construction works are well progressed on site with final fit-out and commissioning underway.
- Lift installation, with all lifts now in service.
- Fit-out across all floors within the building are mostly complete, with furniture, fixtures and equipment being placed.
- The Youth Foyer structure is complete, with fit-out nearing completion and final services commissioning underway.
- Hard landscaping is well progressed around the building, with planting underway.
- Construction completion, handover and operational commissioning activities will be completed to enable commencement of teaching in Semester 2 on 21 July 2025.



CIT Woden Campus – Boulevard landscaping

CIT Yurauna – Project progress includes:

- BYCC Alliance, a First Nations controlled company, progressed the Approved for Construction design which is approximately 90 per cent complete.
- Demolition of the existing building was completed on 21 February 2025. Construction works commenced on 24 February 2025, with installation of piles now complete.
- Development of an Expression of Interest (EOI) documentation for commissioning of new art at Yurauna was completed for issue to First Nations Artists from the ACT region in early April 2025.

Narrabundah College Modernisation – The design development phase continues to progress with designs to be presented to the community in the first quarter of 2025.

Garran Primary School – Significant progress has been made on-site with all stage 1 structural building slabs and level 1 structural framing completed and roof sheeting nearing completion. External brickwork and glazing and internal wall sheeting have been completed for the Library and commenced for the Learning Communities buildings.



Garran Primary School – Central courtyard

Feasibility, Planning and Design for Future Public Schools – Early feasibility and high-level master planning was completed for Forrest Primary School and Fraser Primary School. The Major Plan Amendment is underway to expand the boundary of Fraser Primary School.

Strathnairn Primary School – Significant progress has been made with most ground level structural building slabs completed and structural steel completed in the southern wing.



Strathnairn Primary School construction

New and Expanded Schools – Project progress includes:

- Construction works to expand Margaret Hendry Primary School with the school now operational.
- North Gungahlin High School officially became Aunty Agnes Shea High School on 1 May 2024.
- Preliminary Sketch Plans for modernising the North Ainslie Primary School were finalised and shared with the school Parents & Citizens Association for their awareness.
- Expansion and fit out works at the Gungahlin College to support increases in short-term enrolment were completed.

Infrastructure upgrades across Canberra schools – Project progress includes:

- Planning and approvals are currently underway for works at Black Mountain School.
- Initial discussions are underway with Lyneham High School to refine the project brief for the gym refurbishment prior to engaging a design team.
- Upgrade works are underway including new entrances and heating, ventilation and cooling works to the existing pool at Cranleigh.
- Science lab upgrades have been completed at Calwell High School including the replacement of gas heating to the labs with an electric solution, and a contractor has been procured for classroom upgrades.

Relocatable Learning Units (RLUs) across ACT Government Schools – RLUs have been relocated to Headly Beare Centre for Teaching and Learning to be deployed to other schools to meet demand,

with RLUs delivered to Gungahlin College and Canberra College. The identification and planning for RLU requirements at other schools is underway.

Delivering Health Services

Canberra Hospital Master Plan (CHMP) – Implementation – Project progress includes:

- Completion of the pathology Models of Care/Service, schedule of accommodation, functional design brief and concept design.
- Finalisation of the 100 per cent Preliminary Sketch Planning for the Signage and Wayfinding project is continuing with the project on track for completion by 30 June 2025.



Canberra Hospital – New waiting area

New Northside Hospital – The feasibility study for the ongoing infrastructure needs of Gawanggal was completed during the reporting quarter. Further work is underway to confirm demand, reassess the model of service and plan the next tranche of work to address the future needs of this client group.

Enhancing health infrastructure at North Canberra Hospital – During the quarter, site and building feasibility and cost plan development commenced for the relocation of the Alcohol and Other Drug Service. Pending the outcome of the feasibility study, the relocation of this service will not occur until the 2025-26 financial year.

Expanding community-based health services – During the quarter, the Development Application (DA) for South Tuggeranong (Conder) and stamped plans were approved. On site construction is on schedule and forecast to commence late April 2025.

New Health Centres across the ACT – Project progress includes:

- Completion of the 30 per cent Preliminary Sketch Plan for Inner South (Griffith) and North Gungahlin (Casey).
- Reaching the final stages of executing a contract with a preferred supplier to take the next design phase to 100 per cent sketch plans for the Griffith and Casey, as well as undertake a feasibility study for West Belconnen (Macnamara). The project anticipates the engagement of the principal contractor by mid-April 2025.
- The Functional Design Briefs for Casey, Griffith, and Macnamara have been developed and endorsed.

Redeveloping and expanding the services of the Watson Health Precinct – Project progress includes:

- Approval of the Construction Environmental Management Plan.
- Building Approvals (BA) processes are underway for both the Winnunga and Watson Health Hub projects, with demolition having commenced.
- Ted Noffs is in the process of decanting from existing project site buildings into temporary accommodations.

Southside Hydrotherapy Pool – Reviews to lighting design compliance and pool structural steel work were completed during the March quarter. Construction works are on track with facilities to be commissioned mid-2025.



Southside Hydrotherapy Pool

ACT Government Analytical Laboratory modernisation project – Project progress includes:

- Heating, ventilation and air-conditioning works are now complete.
- An open tender process for the new Laboratory Information Management System has been undertaken with a final vendor recommendation to the ACTHD Chief Information Officer pending.
- The scope of requirements has been developed for the microbiology facility lab upgrade which aims to support the effective prioritisation and staging of works to deliver optimal value for the project and will form part of the approach to market documentation for a design and construct contractor.

Upgrading ACT Pathology's Laboratory – Construction works to expand the anatomical pathology laboratory at Canberra Hospital have progressed, including completion of Stage 1 (office and entry works) and the commencement of Stage 2 (Cytology, Microtome and Staining areas).

Canberra Hospital Expansion Operational ICT Commissioning – All critical deliverables for go live and the opening of the critical services building were delivered during the reporting period. Post go-live projects have commenced including Tranche 1 and Tranche 2 works, with Tranche 2 to mainly focus on Mobile duress remediation as well as other initiatives.

Public Housing

Growth and Renewal Program – Year-to-date progress includes:

- Construction of 150 dwellings and the demolition of 37 dwellings for redevelopment. The Program has also acquired 32 dwellings from the market, purchased one land site for development and achieved the sale of 36 end-of-use public housing properties.
- At the end of the quarter, 340 dwellings were in the work-in-progress schedule. This includes 199 dwellings in the construction phase and 141 dwellings in planning and design.



Public Housing Renewal

Environment and Climate

Upgrading the ACT Material Recovery Facility (MRF) – On 30 January 2025 the ACT Government signed the agreement with Veolia for the demolition of the existing facility, finalisation of the design, obtaining the remaining planning and environmental approvals, building financing and operating the MRF over a 20-year term.

Expanding the Healthy Waterways project – Project progress includes:

- The completion of naturalisation of a concreted section of Tuggeranong Creek.
- The creation of a wetland in the Belconnen Oval.
- The diversion of water to a recycling plant adjacent to the Kambah Playing fields.
- Continuation of soft landscaping consolidation and the establishment of wetland plants at the Calwell and Belconnen sites.

Zero Emission Vehicle Strategy – Year-to-date progress includes:

- The installation of 63 electric vehicle chargers and supporting infrastructure across 18 separate Government sites has been completed.
- The installation of a further 48 electric vehicle chargers and subsequent supporting infrastructure at 13 sites is underway, which are due for completion in the June quarter 2025.
- Procurement is active for 33 electric vehicle chargers and subsequent supporting infrastructure across three sites.
- Planning is underway for a further 57 electric vehicle chargers at the Canberra Hospital and at least 10 chargers at Mitchell Depot (9 Sandford St, Mitchell).

Bushfire Safety Risk Reduction – Consultation has been undertaken with internal and external stakeholders for the purchase of mobile plant, with quotes for the mobile plant being assessed.

Franklin Nature Reserve enhancement – The official opening will occur on Threatened Species Day, Sunday 7 September 2025 and include a community celebration of threatened species restoration works within the Budjan Galindji Grassland Nature Reserve. The event will involve community planting in collaboration with Friends of Grassland. The site is fenced pending opening whilst grassland restoration works are completed.

Electrification of Government Gas Assets (EoGGA) – Year-to-date progress includes:

- The completion of eight sites, six Identification and Investigation reports and two Detailed Design documentation.
- The abolishment of six gas meters and the removal and replacement of 26 gas assets (against an annual target of 15 gas assets)
- Works in progress include five sites in detailed design, four sites in construction, four Identification and Investigation reports and the abolishment of five gas meters.
- A further 35 sites have been flagged for Identification and Investigation reports with procurement to be completed in 2024-25. Eight sites have been identified for detailed design with procurement to be completed in 2024-25 and five sites have been planned for construction.

Entertainment, Arts and Sports

Canberra Theatre Redevelopment (CTR) Project – The procurement to engage an industry partner through an Early Contractor Involvement (ECI) delivery model was undertaken. Key achievements include:

- Request for Tender (RFT) evaluation and parallel tender negotiations with shortlisted tenderers in preparation for a planned contract award at the start of May 2025.
- Continued implementation of the Stakeholder Engagement Action Plan which includes consultation and engagement with priority stakeholder groups including: LGBTQIA+ community, disability communities, multicultural communities and local arts sector.

Better community infrastructure – Phillip District Enclosed Oval Upgrade – Construction is continuing and internal fit-out and landscaping is being progressed. Physical completion of the sports pavilion is on track for end- April 2025.

A new Fitzroy Pavilion for community events – The main building works have been completed and works on audiovisual (AV) and furniture installation will be completed mid-2025.

Key Entertainment, Events, Sports and Tourism Events Infrastructure Projects – Progress on works underway across multiple event and sport sites includes:

- Activities relating to the Functional Design Brief for the Convention Centre Precinct are due to be completed in April 2025.

- Technical due diligence works are currently being finalised for the Manuka Oval Eastern Grandstand Project.
- The technical due diligence draft has been finalised with the functional design brief to be issued in May 2025 for the first stage of EPIC Redevelopment.

City Services, Recreation and Community Services

Gungahlin Community Centre – design and construction – The Head Contractor has been awarded under a Design and Construction contract and onsite works commenced in March 2025.

Well-prepared emergency services – Better facilities for ACT Policing – The tender evaluation process has been finalised for the HVAC upgrade at the City Police Station. Chillers and a boiler have been installed at the Winchester site and final commissioning is underway.

Molonglo Station – The station is now under construction with base slabs complete and installation of wall panels underway. Construction will continue throughout 2025 with completion in the first half of 2026.

Justice reform – Investing in rehabilitation opportunities for detainees at the Alexander Maconochie Centre (AMC) – Project progress includes:

- New staff administrative building is now complete and ACT Corrective Services relocated staff on 13 February 2025.
- Relocation of staff, landscape works and make good of areas that have been freed up by phase one works (the administrative building), will continue in the second half of 2024-25.

Justice reform – Improving safety and wellbeing at the Alexander Maconochie Centre (AMC) – The final stages of electrical installation for AMC training classroom are currently being undertaken. Metalwork equipment has been relocated to the new workshop. Configuration of new workshop including cabling and lighting has been completed and construction was completed in January 2025. Minor works required to upgrade construction locks and installation of WEBEX and data switches are continuing with completion anticipated by the end of June 2025.



Facilities Classroom at the Alexander Maconochie Centre

Emergency Services Agency (ESA) Vehicle Replacement Program – Project progress includes:

- Chassis for six Intensive Care Paramedic (ICP) ambulances were delivered to the body builder to commence works estimated to be completed in June 2025.
- Various stages of procurement processes are in progress for I-Zone CAFS (Compressed Air Foam System), hazmat, 52 body builds/fit-out for ACTAS ICP chassis, Rescue 48 and Rescue 49 replacement.
- Contract for Rural Fire Services heavy tankers has been executed and these are now in delivery.

Acton Waterfront Park (Ngamawari) – Project progress includes:

- Construction of a temporary park is underway in conjunction with early civil works to support the future mixed-use estate. These works are due to be completed by April 2025.
- Design contract for the permanent park was awarded in June 2024, with an approach to market for the construction contractor expected to occur in the June quarter.

Better community infrastructure – Making Canberra a premier mountain bike destination –

Heritage and ecological impact assessments of the proposed trail are now complete and detailed design of the trail is in preparation for planning approvals, with Ngunnawal naming and artworks proposed as part of the trail identity and signage design.

Renewing Canberra's city precinct – Project progress includes:

- The City Spine Stage 2 project (Garema Place upgrades) is on track with construction commencing late 2024 and due for completion by late 2025.
- The Dickson Shops public realm upgrades project is also on track, with an approach to market for a construction contractor scheduled for mid-2025.

Gugan Gulwan Youth Aboriginal Corporation Accommodation – Deliver a purpose-built facility:

Construction of the new Gugan Gulwan Aboriginal Youth Corporation was completed on 14 March 2025, with the new double-storey building delivering a First Nation's culturally considered facility that provides a strong sense of connection to people and country. The building is one of the first government-owned leased buildings to meet the requirements of the ACT Climate Change Strategy through a 5-star Green Star rating.