



**Legislative Assembly** for the **Australian Capital Territory**

Select Committee on Estimates 2026–2027

# Public hearings schedule

## Inquiry into the ACT Budget 2026–2027

The Treasurer presented the ACT Budget 2026–2027 on 10 June 2026 and the Budget documents are published by the ACT Government on the [Treasury website](#).

The Select Committee on Estimates 2026–2027 will hold its hearings according to the following schedule. It took evidence from community and industry groups on Friday 3 July 2026 and will take evidence from public sector witnesses between Tuesday 21 July and Tuesday 4 August 2026. This schedule is indicative and subject to change.

The hearings will be open to the public at the Assembly Building and online [live](#), or later, via [Assembly on Demand](#).

[Hansard transcripts](#) will be published in the week following each hearing.

The Committee is to report by Friday 28 August 2026.

## Day 1 – Friday, 3 July 2026

| Time     | Witnesses                                                                                       |
|----------|-------------------------------------------------------------------------------------------------|
| 9 am     | Conservation Council ACT Region<br>SeeChange                                                    |
| 9.45 am  | Aboriginal and Torres Strait Islander Elected Body                                              |
| 10.15 am | Canberra Business Chamber<br>Canberra Region Tourism Leaders Forum                              |
| 10.45 am | <b>Morning tea</b>                                                                              |
| 11 am    | ACT Council of Social Service<br>ACT Shelter                                                    |
| 12 noon  | Women’s Legal Centre<br>Canberra Rape Crisis Centre<br>YWCA<br>Domestic Violence Crisis Service |
| 12.45 pm | <b>Lunch</b>                                                                                    |
| 1.45 pm  | ACT Parents<br>Australian Education Union ACT Branch                                            |
| 2.30 pm  | Property Council of Australia                                                                   |
| 3.00 pm  | <b>Afternoon tea</b>                                                                            |
| 3.30 pm  | Mental Health Community Coalition                                                               |
| 4 pm     | Health Care Consumers’ Association                                                              |
| 4.30 pm  | Community Sport Alliance of the ACT                                                             |
| 5 pm     | <b>Close</b>                                                                                    |

## Day 2 – Tuesday 21 July 2026

| Time                | Witnesses                   | Office                      | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|---------------------|-----------------------------|-----------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 9.00 am – 9.45 am   | Auditor - General           |                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| 9.45 am – 10.30 am  | <b>Morning tea</b>          |                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| 10.30 am – 12.30 pm | Mr Chris Steel MLA          | Treasurer                   | <p><b><u>Chief Minister, Treasury and Economic Development Directorate</u></b></p> <p>Board of Treasurers and Council on Federal Financial Relations</p> <p>Borrowing, funds management and infrastructure finance</p> <p>Budget process and financial reporting</p> <p>Directions relating to authorisation thresholds for land acquisition by the City Renewal Authority or Suburban Land Agency</p> <p>Fiscal and economic strategy and policy</p> <p>Taxation and revenue policy</p> |
| 12.30 am – 1.30 pm  | <b>Lunch</b>                |                             |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| 1.30 pm – 3.30 pm   | Ms Rachel Stephen-Smith MLA | Minister for Public Service | <p><i>Public Service and workforce strategy (HoS)</i></p> <p><b><u>Chief Minister, Treasury and Economic Development Directorate</u></b></p> <p>Enterprise bargaining</p> <p>One Service – finance services</p> <p>One Service – payroll services</p> <p>Oversight of government records and information management</p> <p>Preservation of and access to ACT documentary history (including Heritage Library)</p> <p>Public sector management and reform</p>                             |

| Time              | Witnesses                   | Office               | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|-------------------|-----------------------------|----------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                   |                             |                      | <u><b>Digital Canberra</b></u><br>Chief Digital Officer<br>Cyber security<br>One Service – ICT services<br>Whole of Government technology, digital and data policy and strategy (including investment framework)<br><br><u><b>Infrastructure Canberra</b></u><br>Government accommodation and property services                                                                                                                                                                                                                                                           |
| 3.30 pm – 3.45 pm | <i>Afternoon tea</i>        |                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| 3.45 pm – 4.45 pm | Ms Rachel Stephen-Smith MLA | Minister for Finance | <u><b>Chief Minister, Treasury and Economic Development Directorate</b></u><br>ACT Insurance Authority<br>Assisting with Budget process, financial reporting and fiscal and economic strategy and policy<br>Audit policy<br>Concessions<br>Government business enterprise (GBE) policy<br>Government program review and optimisation<br>Insurance policy (including Motor Accident Injury Insurance and lifetime care and support scheme)<br>Procurement policy and services<br>Revenue Office, including administration of rental bonds<br>Sustainable household program |
| 4.45 pm – 5.30 pm | ACT Government Solicitor    |                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| 5.30 pm           | <i>Close</i>                |                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |

## Day 3 – Wednesday 22 July 2026

| Time                | Witnesses               | Office                                        | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|---------------------|-------------------------|-----------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 9.00 am – 9.30 am   | Human Rights Commission |                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| 9.30 am – 10.15 am  | ACT Ombudsman           |                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| 10.15 am – 10.30 am | <b>Morning tea</b>      |                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| 10.30 am – 12.30 pm | Ms Tara Cheyne MLA      | Attorney-General<br>Minister for Human Rights | <u><b>Justice and Community Safety Directorate</b></u><br>Administration of justice<br>Civil and criminal law<br>Electoral policy<br>Fair trading and consumer protection policy<br>Freedom of information policy<br>Incorporation of associations policy<br>Justice reinvestment<br>Registration of deeds and charitable collections policy<br>Registration of land titles and tenancies policy<br>Reducing recidivism<br>Restorative justice<br>Sentence Administration Board<br>Sex work policy<br>Human rights and anti-discrimination policy<br>Policy relating to births, deaths, parentage, marriages, civil unions, domestic relationships and end of life<br>Victims of Crime Commissioner |
| 12.30 pm – 1.30 pm  | <b>Lunch</b>            |                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |

| Time              | Witnesses                                | Office                                                                                                                             | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
|-------------------|------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1.30 pm – 3.30 pm | Ms Tara Cheyne MLA<br>Ms Suzanne Orr MLA | Minister for City and Government Services<br>Canberra Memorial Parks<br>Minister for Climate Change, Environment, Energy and Water | <u><b>City and Environment Directorate</b></u><br>Active travel (including road crossing supervision)<br>Autonomous vehicle policy<br>Domestic animal welfare and services<br>Footpaths<br>Mowing and verge maintenance<br>Municipal services<br>Native animal welfare<br>Parks and Conservation (including compliance, invasive species, land management and visitor services)<br>Pest, weed and feral animal management<br>Parking policy<br>Public libraries (excluding Heritage Library)<br>Public space amenity (and amenities servicing, excluding sportsgrounds)<br>Regulatory reform<br>Roads and bridges (including policy and regulation)<br>Stormwater<br>Traffic management and operations<br>Transport regulation and safety policy<br>Waste operations and fee determination<br>Club buildings energy efficiency fund<br>Environment protection policy<br>Recycling and waste policy (including clinical waste policy)<br>Sustainability of government services and assets |

| Time              | Witnesses            | Office                                                                           | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
|-------------------|----------------------|----------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                   |                      |                                                                                  | <b><u>Infrastructure Canberra</u></b><br>Planning and delivery of Tier 1 and Tier 2 projects, programs and precincts, including: <ul style="list-style-type: none"> <li>– Food Organics and Garden Organics Facility</li> <li>– Materials Recovery Facility</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| 3.30 pm – 3.45 pm | <i>Afternoon tea</i> |                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| 3.45 pm – 5.15 pm | Ms Tara Cheyne MLA   | Minister for City and Government Services<br>Minister for the Night-Time Economy | <b><u>City and Environment Directorate</u></b><br>Active travel (including road crossing supervision)<br>Autonomous vehicle policy<br>Domestic animal welfare and services<br>Footpaths<br>Mowing and verge maintenance<br>Municipal services<br>Native animal welfare<br>Parks and Conservation (including compliance, invasive species, land management and visitor services)<br>Pest, weed and feral animal management<br>Parking policy<br>Public libraries (excluding Heritage Library)<br>Public space amenity (and amenities servicing, excluding sportsgrounds)<br>Regulatory reform<br>Roads and bridges (including policy and regulation)<br>Stormwater<br>Traffic management and operations<br>Transport regulation and safety policy<br>Waste operations and fee determination |

| Time    | Witnesses    | Office | Matters under Administrative Arrangements |
|---------|--------------|--------|-------------------------------------------|
|         |              |        | Night-time economy                        |
| 5.15 pm | <i>Close</i> |        |                                           |



## Day 4 – Thursday 23 July 2026

| Time                | Witnesses                                | Office                                                                                         | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|---------------------|------------------------------------------|------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 9.00 am – 9.45 am   | Inspector of Custodial Services          |                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 9.45 am – 10.30 am  | Official Visitors                        |                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 10.30 am – 10.45 am | <b>Morning tea</b>                       |                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 10.45 am – 11.45 am | Ms Suzanne Orr MLA                       | Minister for Disability, Carers and Community Services<br>Minister for Seniors and Veterans    | <p><i>Community Services, Seniors and Veterans</i></p> <p><b><u>Health and Community Services Directorate</u></b></p> <p>Carers Strategy and policy</p> <p>Community recovery and emergency relief</p> <p>Community sector policy and reform</p> <p>Disability inclusion and participation</p> <p>Disability policy and reform</p> <p>LGBTIQA+ policy and programs</p> <p>Senior Practitioner for the reduction and elimination of restrictive practices</p> <p>Volunteering-policy</p> <p>Working with vulnerable people policy</p> <p>Seniors and ageing policy</p> <p>Veterans</p> |
| 11.45 am – 12.45 pm | <b>Lunch</b>                             |                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
| 12.45 pm – 2.45 pm  | Mr Chris Steel MLA<br>Ms Tara Cheyne MLA | Minister for City and Government Services<br>Minister for Planning and Sustainable Development | <p><i>Access Canberra</i></p> <p><b><u>City and Environment Directorate</u></b></p> <p>Access Canberra</p> <ul style="list-style-type: none"> <li>Controlled Sports registration, inspection, notifications and regulatory services</li> </ul>                                                                                                                                                                                                                                                                                                                                        |

| Time              | Witnesses                        | Office | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|-------------------|----------------------------------|--------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                   |                                  |        | <ul style="list-style-type: none"> <li>– Environmental protection, water regulation, and clinical waste controller</li> <li>– Public unleased land regulation (permits)</li> <li>– Registration of civil unions, domestic relationships and parentage</li> <li>– Fair trading and registration, inspection and regulatory services</li> <li>– Transport regulation and licencing</li> <li>– Trading and consumer protection related occupational licensing (including food safety)</li> <li>– Construction, building and utilities regulation</li> <li>– Electricity and natural gas, water and sewerage industry technical regulation</li> <li>– Building and construction related Occupational licensing</li> <li>– Planning, development, land and lease regulation</li> </ul> |
| 2.45 pm – 3.00 pm | <b><i>Afternoon tea</i></b>      |        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| 3.00 pm – 5.00pm  | Canberra Institute of Technology |        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| 5.00 pm           | <b><i>Close</i></b>              |        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |

## Day 5 – Friday 24 July 2026

| Time                | Witnesses                                                  | Office                                                                     | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
|---------------------|------------------------------------------------------------|----------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 9.00 am – 9.30 am   | Building and Construction Industry Training Fund Authority |                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 9.30 am – 10.00 am  | Public Trustee and Guardian                                |                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 10.00 am – 10.15 am | <b>Morning tea</b>                                         |                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 10.15 am – 12.15 pm | Mr Chris Steel MLA                                         | Minister for Transport                                                     | <p><b><u>City and Environment Directorate</u></b></p> <p>Community transport</p> <p>Public passenger services</p> <p>Public transport</p> <p>Transport policy (including taxi and rideshare services)</p> <p><b><u>Infrastructure Canberra</u></b></p> <p>Tier 1 and Tier 2 projects, programs and precincts, including:</p> <ul style="list-style-type: none"> <li>– planning and delivery of City to Woden light rail project including planning and delivery of the Raising London Circuit Project</li> <li>– Woden Transport Interchange</li> </ul> |
| 12.15 pm – 1.15 pm  | <b>Lunch</b>                                               |                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 1.15 pm – 3.15 pm   | Mr Chris Steel MLA                                         | Minister for Planning and Sustainable Development<br>Minister for Heritage | <p><b><u>City and Environment Directorate</u></b></p> <p>Building and construction industry liaison</p> <p>Building code of Australia ACT appendix</p> <p>Building policy</p> <p>Building quality</p> <p>Government architect</p>                                                                                                                                                                                                                                                                                                                       |

| Time              | Witnesses            | Office                                                                    | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                               |
|-------------------|----------------------|---------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                   |                      |                                                                           | Land release policy (including the land release program)<br>Loose-fill asbestos coordination<br>Planning and development<br>Planning and development enforcement policy<br>Site identification and facilitation for major land and property projects<br>Strategic land use<br>Strategic transport planning and policy<br>Survey and leasing<br>Heritage |
| 3.15 pm – 3.30 pm | <i>Afternoon tea</i> |                                                                           |                                                                                                                                                                                                                                                                                                                                                         |
| 3.30 pm – 5.30 pm | Mr Chris Steel MLA   | Minister for Planning and Sustainable Development<br>Miniter for Heritage | As above                                                                                                                                                                                                                                                                                                                                                |
| 5.30 pm           | <i>Close</i>         |                                                                           |                                                                                                                                                                                                                                                                                                                                                         |

## Day 6 – Monday 27 July 2026

| Time                | Witnesses                                         | Office                            | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
|---------------------|---------------------------------------------------|-----------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 9.00 am – 9.30 am   | Gambling and Racing Commission                    |                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 9.30 am – 10.30 am  | Evo Energy and ICON Water                         |                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 10.30 am – 10.45 am | <b><i>Morning tea</i></b>                         |                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| 10.45 am – 12.45 pm | Mr Chris Steel MLA<br>Ms Rachel Stephen-Smith MLA | Treasurer<br>Minister for Finance | <p><b><u>Chief Minister, Treasury and Economic Development Directorate</u></b></p> <p>Board of Treasurers and Council on Federal Financial Relations</p> <p>Borrowing, funds management and infrastructure finance</p> <p>Budget process and financial reporting</p> <p>Directions relating to authorisation thresholds for land acquisition by the City Renewal Authority or Suburban Land Agency</p> <p>Fiscal and economic strategy and policy</p> <p>Taxation and revenue policy</p> <p>ACT Insurance Authority</p> <p>Assisting with Budget process, financial reporting and fiscal and economic strategy and policy</p> <p>Audit policy</p> <p>Concessions</p> <p>Government business enterprise (GBE) policy</p> <p>Government program review and optimisation</p> <p>Insurance policy (including Motor Accident Injury Insurance and lifetime care and support scheme)</p> <p>Procurement policy and services</p> <p>Revenue Office, including administration of rental bonds</p> <p>Sustainable household program</p> |

| Time               | Witnesses          | Office         | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|--------------------|--------------------|----------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 12.45 pm – 2.00 pm | <b>Lunch</b>       |                | <p><b><u>Chief Minister Treasury and Economic Development Directorate</u></b></p> <p>ACT Public Service</p> <p>Cabinet</p> <p>Capital cities and the Canberra Region intergovernmental relations and engagement</p> <p>Chief Minister’s Charitable Fund and philanthropy encouragement</p> <p>Communication and community engagement</p> <p>Government strategy and policy</p> <p>Infrastructure policy and strategy (whole of government frameworks)</p>                                                                                                                                                        |
| 2.00 pm – 3.30 pm  | Mr Andrew Barr MLA | Chief Minister | <p>Integrity policy</p> <p>National Cabinet and the Council for the Australian Federation</p> <p>National Security</p> <p>Wellbeing framework</p> <p><b><u>City and Environment Directorate</u></b></p> <p>Suburban Land Agency (as it relates to urban renewal sites), including:</p> <ul style="list-style-type: none"> <li>– Bruce Sports, Health and Education Precinct</li> <li>– Kingston Urban Renewal Precinct including the Canberra Railway Precinct</li> <li>– Gungahlin Town Centre</li> <li>– Tuggeranong Town centre</li> </ul> <p><b><u>Infrastructure Canberra</u></b></p> <p>Chief Engineer</p> |

| Time              | Witnesses                    | Office                       | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                                        |
|-------------------|------------------------------|------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                   |                              |                              | <p>Planning and coordination of the Government's capital works program</p> <p>Delivery of Tier 1 and Tier 2 projects, programs and precincts, including:</p> <ul style="list-style-type: none"> <li>– Big Canberra Battery</li> <li>– Canberra Aquatic Centre</li> <li>– Canberra Lyric Theatre</li> <li>– Electrification of Government Gas Assets</li> <li>– Kingston Arts Precinct</li> </ul> |
| 3.30 pm – 3.45 pm | <i>Afternoon tea</i>         |                              |                                                                                                                                                                                                                                                                                                                                                                                                  |
| 3.45pm – 4.45pm   | Dr Marisa Paterson MLA       | Minister for Gambling Reform | <p><b><u>Justice and Community Safety Directorate</u></b></p> <p>Gaming policy</p> <p>Racing policy</p> <p><b><u>City and Environment Directorate</u></b></p> <p>Racing and gaming regulation</p>                                                                                                                                                                                                |
| 4.45 pm – 5.15 pm | Long Service Leave Authority |                              |                                                                                                                                                                                                                                                                                                                                                                                                  |
| 5.15 pm           | <i>Close</i>                 |                              |                                                                                                                                                                                                                                                                                                                                                                                                  |

## Day 7 – Tuesday 28 July 2026

| Time                | Witnesses              | Office                                           | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|---------------------|------------------------|--------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 9.00 am – 10.00 am  | Integrity Commissioner |                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 10.00 am – 10.30 am | Legal Aid Commission   |                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 10.30 am – 10.45 am | <b>Morning tea</b>     |                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 10.45 am – 11.45 pm | Dr Marisa Paterson MLA | Minister for Police, Fire and Emergency Services | <p><i>Police</i></p> <p><b><u>Justice and Community Safety Directorate</u></b></p> <p>Policing policy and ACT Policing</p> <p><b><u>Infrastructure Canberra</u></b></p> <p>Delivery of Tier 1 and Tier 2 projects, programs and precincts, including:</p> <ul style="list-style-type: none"> <li>– City police station</li> <li>– new ACT Policing headquarters</li> </ul>                                                                                                                                                                                                                                                         |
| 11.45 am – 12.45 pm | Dr Marisa Paterson MLA | Minister for Police, Fire and Emergency Services | <p><i>Emergency Services</i></p> <p><b><u>Justice and Community Safety Directorate</u></b></p> <p>Bushfire and other natural disaster resilience and response</p> <p>Emergency management (including overall coordination of hazard and risk assessment, and overall coordination of the prevention of, preparedness for, response to and recovery from emergencies)</p> <p>Emergency Services Agency (ACT Fire and Rescue, ACT Ambulance Service, State Emergency Service, Rural Fire Service)</p> <p><b><u>Infrastructure Canberra</u></b></p> <p>Delivery of Tier 1 and Tier 2 projects, programs and precincts, including:</p> |



| Time               | Witnesses                                           | Office                   | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|--------------------|-----------------------------------------------------|--------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                    |                                                     |                          | <ul style="list-style-type: none"> <li>– Casey Joint Emergency Services Station</li> <li>– Molonglo Joint Emergency Services Station</li> </ul>                                                                                                                                                                                                                                                                                                                                                                                                                           |
| 12.45 pm – 1.40 pm | <b>Lunch</b>                                        |                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| 1.40 pm – 2.40 pm  | Dr Marisa Paterson MLA                              | Minister for Corrections | <b><u>Justice and Community Safety Directorate</u></b><br>Corrective Services                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 2.40 pm – 2.55 pm  | <b>Afternoon tea</b>                                |                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| 2.55 pm – 4.55 pm  | Ms Rachel Stephen-Smith MLA                         | Minister for Finance     | <b><u>Chief Minister, Treasury and Economic Development Directorate</u></b><br>ACT Insurance Authority<br>Assisting with Budget process, financial reporting and fiscal and economic strategy and policy<br>Audit policy<br>Concessions<br>Government business enterprise (GBE) policy<br>Government program review and optimisation<br>Insurance policy (including Motor Accident Injury Insurance and lifetime care and support scheme)<br>Procurement policy and services<br>Revenue Office, including administration of rental bonds<br>Sustainable household program |
| 5.00 pm – 5.30 pm  | Commissioner for Sustainability and the Environment |                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
| 5.30 pm            | <b>Close</b>                                        |                          |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |

## Day 8 – Wednesday 29 July 2026

| Time                | Witnesses                   | Office                                                                                    | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|---------------------|-----------------------------|-------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 9.00 am – 10.00 am  | Dr Marisa Paterson          | Minister for Women<br>Minister for the Prevention of Domestic, Family and Sexual Violence | <b><u>Health and Community Services Directorate</u></b><br>Women's affairs policy and services<br>Domestic, Family and Sexual Violence policy and programs                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 10.00 am – 10.15 am | <b><i>Morning tea</i></b>   |                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| 10.15 am – 12.15 pm | Ms Rachel Stephen-Smith MLA | Minister for Health<br>Minister for Mental Health                                         | <b><u>Health and Community Services Directorate</u></b><br>Analytical and laboratory services<br>Health emergency preparedness and response<br>Health infrastructure planning (including Canberra Hospital Master plan and community health infrastructure)<br>Health protection<br>Health services planning and commissioning<br>Health system policy, planning and performance monitoring (excluding mental health)<br>Health workforce planning<br>Local hospital network arrangements<br>Population health<br>Regulation of health services<br>Mental health policy and programs<br><b><u>Canberra Health Services</u></b><br>Health services and facilities operated by the ACT Government (excluding mental health)<br>Justice health services<br>Health research ethics and governance |

| Time              | Witnesses                           | Office                                            | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
|-------------------|-------------------------------------|---------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                   |                                     |                                                   | <p>Mental health services and facilities operated by the ACT Government</p> <p><b><u>Infrastructure Canberra</u></b></p> <p>Delivery of health infrastructure</p> <p>Tier 1 and Tier 2 projects, programs and precincts, including:</p> <ul style="list-style-type: none"> <li>– delivery of Watson Health Hub</li> <li>– planning and delivery of health centres</li> <li>– planning and delivery of Northside Hospital</li> <li>– planning and delivery of next stage of Canberra Hospital infrastructure investment</li> </ul> <p><b><u>Digital Canberra</u></b></p> <p>Health technology implementation and project delivery</p> |
| 12.15am – 1.15 pm | <b><i>Lunch</i></b>                 |                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| 1.15 pm – 3.15 pm | Ms Rachel Stephen-Smith MLA         | Minister for Health<br>Minister for Mental Health | As above                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 3.15 pm – 3.30 pm | <b><i>Afternoon tea</i></b>         |                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| 3.30 pm – 4.30 pm | Ms Rachel Stephen-Smith MLA         | Minister for Health<br>Minister for Mental Health | As above                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 4.30 pm – 5.15pm  | Work Health and Safety Commissioner |                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| 5.15 pm           | <b><i>Close</i></b>                 |                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |

## Day 9 – Thursday 30 July 2026

| Time                | Witnesses                                         | Office                                                                                        | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|---------------------|---------------------------------------------------|-----------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 9.00 am – 9.30 am   | Mr Jeremy Hanson CSC MLA                          | Speaker                                                                                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| 9.30 am – 10.30 am  | Ms Suzanne Orr MLA<br>Ms Rachel Stephen-Smith MLA | Minister for Aboriginal and Torres Strait Islander Affairs<br>Minister for the Public Service | <p><b><u>Health and Community Services Directorate</u></b></p> <p>Aboriginal and Torres Strait Islander affairs policy and services</p> <p>Aboriginal and Torres Strait Islander Elected Body secretariat</p> <p>Implementation of the Uluru Statement from the Heart</p> <p>National Agreement on Closing the Gap and ACT Aboriginal and Torres Strait Islander Agreement performance monitoring</p> <p><b><u>Chief Minister, Treasury and Economic Development Directorate</u></b></p> <p>Public sector management and reform</p> |
| 10.30 am – 10.45 am | <i>Morning tea</i>                                |                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
| 10.45 am – 12.45 pm | Ms Suzanne Orr MLA                                | Minister for Housing and Homelessness                                                         | <p><b><u>City and Environment Directorate</u></b></p> <p>Affordable and community housing policy</p> <p>Housing strategy and policy</p> <p>Suburban land development</p> <p><b><u>Health and Community Services Directorate</u></b></p> <p>Homelessness policy and services</p> <p>Housing assistance policy and services</p> <p>Housing sector regulation</p> <p>Public housing strategic asset management</p> <p>Public housing infrastructure strategy</p> <p><b><u>Infrastructure Canberra</u></b></p>                          |

| Time               | Witnesses                   | Office                                                                 | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|--------------------|-----------------------------|------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                    |                             |                                                                        | <p>Delivery of the public housing capital works program for Housing ACT</p> <p>Delivery of the maintenance of public housing for Housing ACT</p> <p>Public housing multi-unit property trial for Housing ACT</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| 12.45 pm – 1.45 pm | <b>Lunch</b>                |                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 1.45 pm – 2.45 pm  | Suburban Land Agency        |                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 2.45 pm – 3.30 pm  | <b>Afternoon tea</b>        |                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 3.30 pm – 5.30 pm  | Ms Rachel Stephen-Smith MLA | Minister for Education<br>Minister for Child Development and Wellbeing | <p><b><u>Education Directorate</u></b></p> <p>ACT education policy – legislative frameworks supporting education delivery across school sectors</p> <p>Board of Senior Secondary Studies</p> <p>Early childhood development and education (including preschool programs)</p> <p>Early childhood education and care – regulation</p> <p>Government and non-government schools – regulation and registration</p> <p>Home education – regulation and registration</p> <p>Public schools – planning, delivery and operation of government-run schools (preschool to year 12)</p> <p>Teacher Quality Institute</p> <p><b><u>Health and Community Services Directorate</u></b></p> <p>Child development service</p> <p>Childhood early intervention and development policy and services</p> <p><b><u>Infrastructure Canberra</u></b></p> |

| Time    | Witnesses    | Office | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                                             |
|---------|--------------|--------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|         |              |        | <p>Delivery of Tier 1 and Tier 2 projects, programs and precincts, including:</p> <ul style="list-style-type: none"> <li>– Garran Primary School Modernisation and Expansion</li> <li>– Narrabundah College Modernisation</li> <li>– Strathnairn ECEC to Year 6 Primary School</li> <li>– Telopea Park School Modernisation and Expansion</li> <li>– Whitlam ECEC to Year 6 Primary School</li> </ul> |
| 5.30 pm | <i>Close</i> |        |                                                                                                                                                                                                                                                                                                                                                                                                       |

## Day 10 – Friday 31 July 2026

| Time                | Witnesses          | Office                                                                                                 | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|---------------------|--------------------|--------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 9.00 am – 10.00 am  | Mr Chris Steel MLA | Minister for Sport and Recreation                                                                      | <p><b><u>Chief Minister, Treasury and Economic Development Directorate</u></b></p> <p>Community sports infrastructure delivery</p> <p>Sport and recreation</p> <p>Sportsground policy</p> <p><b><u>Infrastructure Canberra</u></b></p> <p>Aquatic facilities management</p> <p>Erindale Active Leisure Centre facilities management</p> <p><b><u>City and Environment Directorate</u></b></p> <p>Skatepark management</p> <p>Sportsground amenities servicing</p> <p>Sportsground management (including dryland oval maintenance and upgrades)</p> |
| 10.00 am – 10.15 am | <i>Morning tea</i> |                                                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| 10.15 am – 11.45am  | Mr Andrew Barr MLA | <p>Minister for Trade, Investment and the Knowledge Economy</p> <p>Minister for Tourism and Events</p> | <p><b><u>Chief Minister, Treasury and Economic Development Directorate</u></b></p> <p>CBR Innovation Network</p> <p>Coordination and planning of strategic economic development infrastructure and projects:</p> <ul style="list-style-type: none"> <li>– Canberra Theatre Centre</li> <li>– Casino Canberra development</li> <li>– Convention and Entertainment Centre</li> <li>– Exhibition Park Redevelopment</li> </ul>                                                                                                                        |

| Time                | Witnesses    | Office | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|---------------------|--------------|--------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                     |              |        | <ul style="list-style-type: none"> <li>– New Canberra Stadium as part of the Bruce Sports, Health and Education Precinct</li> <li>– Telstra Tower</li> </ul> <p>Economic development strategy and policy</p> <p>Elite sporting performance and venue agreements</p> <p>Universities</p> <p>Venture Capital Fund</p> <p>Venues:</p> <ul style="list-style-type: none"> <li>– Exhibition Park in Canberra</li> <li>– GIO Stadium Canberra (Canberra Stadium)</li> <li>– Manuka Oval</li> <li>– National Arboretum Canberra</li> <li>– Stromlo Forest Park</li> </ul> <p>Aviation and accommodation industry development</p> <p>Commissioner for International Engagement</p> <p>Events</p> <ul style="list-style-type: none"> <li>- Community Events Fund</li> <li>- Major event attraction and Major Event Fund</li> <li>- Major events (Floriade and Enlighten)</li> <li>- Territory Events</li> </ul> <p>International Education</p> <p>Investment facilitation and attraction</p> <p>Trade and export growth</p> <p>Tourism policy and programs</p> |
| 11.45 am – 12.45 pm | <b>Lunch</b> |        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |



| Time               | Witnesses                                                                        | Office                                                                                               | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|--------------------|----------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 12.45 pm – 2.15 pm | Ms Suzanne Orr MLA                                                               | Minister for Climate Change, Environment, Energy and Water, including the ACT Climate Change Council | <u>City and Environment Directorate</u><br>Agriculture<br>Biodiversity policy<br>Climate change adaptation and resilience<br>Climate change policy<br>Club buildings energy efficiency fund<br>Conservation and promotion of native flora and fauna<br>Energy policy and energy efficiency programs (including zero emissions vehicle policy)<br>Environment protection policy<br>Pest, weed and feral animal management policy<br>Recycling and waste policy (including clinical waste policy)<br>Support to the Conservator of Flora and Fauna<br>Sustainability of government services and assets<br>Water efficiency programs<br>Water policy |
| 2.15 pm – 2.30 pm  | <i>Afternoon tea</i>                                                             |                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| 2.30 pm – 4.00 pm  | Ms Suzanne Orr MLA                                                               | Minister for Climate Change, Environment, Energy and Water                                           | As above                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| 4.05 pm – 4.35 pm  | Electoral Commissioner                                                           |                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| 4.35 pm – 5.05 pm  | ACT Aboriginal and Torres Strait Islander Children and Young People Commissioner |                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| 5.05 pm            | <i>Close</i>                                                                     |                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |

## Day 11 – Monday 3 August 2026

| Time                | Witnesses                                                                                                                        | Office                                                                                                                                                                                                                              | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|---------------------|----------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 9.00 am – 10.30 am  | Ms Suzanne Orr MLA<br>Ms Caitlin Tough MLA<br>Ms Rachel Stephen-Smith MLA<br>Dr Marisa Paterson MLA<br>Mr Michael Pettersson MLA | Minister for Disability, Autism and Neurodiversity<br>Minister for Community Services<br>Minister for Education<br>Minister for Child Development and Wellbeing<br>Minister for Health<br>Minister for Children, Youth and Families | <i>Disability policy and implementation</i><br><b><u>Health and Community Services Directorate</u></b><br>Carers Strategy and policy<br>Disability inclusion and participation<br>Disability policy and reform<br>Senior Practitioner for the reduction and elimination of restrictive practices<br>Working with vulnerable people policy<br>Child development service<br>Childhood early intervention and development policy and services<br>Child and family centres<br>Child and youth protection policy and services<br>Children, youth and family policy and services<br>Youth justice policy and services<br><b><u>Canberra Health Services</u></b><br>Health services and facilities operated by the ACT Government (excluding mental health)<br>Justice health services<br><b><u>Education Directorate</u></b><br>Public schools – planning, delivery and operation of government-run schools (preschool to year 12) |
| 10.30 am – 10.45 am | <b><i>Morning tea</i></b>                                                                                                        |                                                                                                                                                                                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |

| Time                | Witnesses                   | Office                                                                 | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |
|---------------------|-----------------------------|------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 10.45 am – 12.15 pm | Mr Michael Pettersson MLA   | Minister for Children, Youth and Families                              | <u><b>Health and Community Services</b></u><br>Child and youth protection policy and services<br>Children, youth and family policy and services<br>Youth affairs policy, engagement, scholarships and grants<br>Youth justice policy and services                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 12.15 pm – 1.15 pm  | <b>Lunch</b>                |                                                                        |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| 1.15 pm – 3.15 pm   | Ms Rachel Stephen-Smith MLA | Minister for Education<br>Minister for Child Development and Wellbeing | <u><b>Education Directorate</b></u><br>ACT education policy – legislative frameworks supporting education delivery across school sectors<br>Board of Senior Secondary Studies<br>Early childhood development and education (including preschool programs)<br>Early childhood education and care – regulation<br>Government and non-government schools – regulation and registration<br>Home education – regulation and registration<br>Public schools – planning, delivery and operation of government-run schools (preschool to year 12)<br>Teacher Quality Institute<br><u><b>Health and Community Services Directorate</b></u><br>Child development service<br>Childhood early intervention and development policy and services<br>Child and family centres<br>Child Safe Standards policy |

| Time              | Witnesses                                                | Office                                                                                               | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                                                                               |
|-------------------|----------------------------------------------------------|------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                   |                                                          |                                                                                                      | <b><u>Infrastructure Canberra</u></b><br>Delivery of Tier 1 and Tier 2 projects, programs and precincts, including: <ul style="list-style-type: none"> <li>– Garran Primary School Modernisation and Expansion</li> <li>– Narrabundah College Modernisation</li> <li>– Strathnairn ECEC to Year 6 Primary School</li> <li>– Telopea Park School Modernisation and Expansion</li> <li>– Whitlam ECEC to Year 6 Primary School</li> </ul> |
| 3.15 pm – 3.30 pm | <i>Afternoon tea</i>                                     |                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 3.30 pm – 4.00 pm | Mr Michael Pettersson MLA<br>Ms Rachel Stephen-Smith MLA | Minister for Arts, Creative Industries and the Night-Time Economy<br>Minister for the Public Service | <i>Community facilities</i><br><b><u>Chief Minister, Treasury and Economic Development Directorate</u></b><br>Community arts facilities policy and licensing<br><b><u>Infrastructure Canberra</u></b><br>Community arts facilities (infrastructure and property services)<br>Community facilities charging policy<br>Community facilities property services                                                                             |
| 4.00 pm – 5:00 pm | City Renewal Authority                                   |                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| 5:00 pm           | <i>Close</i>                                             |                                                                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                         |

## Day 12 – Tuesday 4 August 2026

| Time                | Witnesses                 | Office                                                                                                                                                | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                 |
|---------------------|---------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 9.00 am – 10.00 am  | Mr Michael Pettersson MLA | Minister for Business and Industry<br>Minister for Arts and Creative Industries and the Night-Time Economy, including Cultural Facilities Corporation | <b><u>Chief Minister, Treasury and Economic Development Directorate</u></b><br>Aboriginal and Torres Strait Islander business development<br>Art and cultural policy and services<br>Business advocacy, liaison and development<br>Creative industries<br>Cultural Facilities Corporation<br>Screen Canberra<br>Small and family business                                 |
| 10.05 am – 10.35 am | Mr Michael Pettersson MLA | Minister for Multicultural Affairs                                                                                                                    | <b><u>Health and Community Services Directorate</u></b><br>Multicultural affairs policy and services                                                                                                                                                                                                                                                                      |
| 10.35 am – 10.50 am | <b><i>Morning tea</i></b> |                                                                                                                                                       |                                                                                                                                                                                                                                                                                                                                                                           |
| 10.50 am – 11.50 am | Mr Michael Pettersson MLA | Minister for Skills, Training and Industrial Relations                                                                                                | <b><u>Chief Minister, Treasury and Economic Development Directorate</u></b><br>Canberra Institute of Technology<br>Labour hire licensing<br>Long service leave<br>Secure local jobs code<br>Skilled migration<br>State Training Authority<br>Vocational education and training<br>Work health and safety<br>Workers compensation (including public sector self-insurance) |

| Time                | Witnesses                       | Office                                        | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
|---------------------|---------------------------------|-----------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 11.55 am – 12.40 pm | Director of Public Prosecutions |                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 12.40 pm – 1.40 pm  | <b>Lunch</b>                    |                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 1.40 pm – 2.40 pm   | Mr Chris Steel MLA              | Treasurer                                     | <p><b><u>Chief Minister, Treasury and Economic Development Directorate</u></b></p> <p>Board of Treasurers and Council on Federal Financial Relations</p> <p>Borrowing, funds management and infrastructure finance</p> <p>Budget process and financial reporting</p> <p>Directions relating to authorisation thresholds for land acquisition by the City Renewal Authority or Suburban Land Agency</p> <p>Fiscal and economic strategy and policy</p> <p>Taxation and revenue policy</p>                                     |
| 2.40 pm – 2.55 pm   | <b>Afternoon tea</b>            |                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 2.55 pm – 4.25 pm   | Mr Andrew Barr MLA              | Chief Minister<br>Minister for Major Projects | <p><b><u>Chief Minister Treasury and Economic Development Directorate</u></b></p> <p><b>Government Leadership</b></p> <p>ACT Public Service (other than matters allocated to the Minister for the Public Service)</p> <p>Cabinet</p> <p>Chief Minister's Charitable Fund and philanthropy encouragement</p> <p>Communication and community engagement</p> <p>Government strategy, priorities and reform</p> <p>Integrity policy</p> <p><b>National Capital Leadership</b></p> <p>Australian Local Government Association</p> |

| Time | Witnesses | Office | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |
|------|-----------|--------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|      |           |        | <p>Council for the Australian Federation</p> <p>Data centres and artificial intelligence</p> <p>Federal relations and intergovernmental affairs</p> <p>International Engagement and Sister Cities</p> <p>National Cabinet</p> <p>National Capital Authority liaison</p> <p>National security</p> <p><b>City and Regional Partnerships</b></p> <p>Canberra Region Joint Organisation</p> <p>Council of Capital City Lord Mayors</p> <p><b>Strategic Reform and Innovation</b></p> <p>Government innovation</p> <p>Public sector productivity including government data and analytics</p> <p>Wellbeing framework</p> <p><b>City Building and Strategic Development</b></p> <p>City Renewal Authority</p> <p>Infrastructure Strategy (Whole of Government)</p> <p>Coordination and planning of strategic economic development infrastructure and projects:</p> <ul style="list-style-type: none"> <li>- Bruce Sports, Health and Education Precinct</li> <li>- Exhibition Park precinct</li> <li>- New National Convention and Entertainment Centre precinct</li> <li>- Telstra Tower</li> </ul> <p><b><u>City and Environment Directorate</u></b></p> |

| Time              | Witnesses          | Office           | Matters under Administrative Arrangements                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
|-------------------|--------------------|------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                   |                    |                  | <p><b>City Building and Strategic Development</b></p> <p>Design excellence and Government architect (other than matters allocated to the Minister for Planning and Sustainable Development)</p> <p>Housing Strategy and Policy (Whole of Government)</p> <p>Suburban Land Agency</p> <p>Suburban land development</p> <p>Strategic projects and precincts</p> <p><b><u>Infrastructure Canberra</u></b></p> <p>Chief Engineer</p> <p>Planning and coordination of the Government's capital works program</p> <p>Delivery of Tier 1 and Tier 2 projects, programs and precincts, including:</p> <ul style="list-style-type: none"> <li>– Big Canberra Battery</li> <li>– Canberra Aquatic Centre</li> <li>– Canberra Lyric Theatre</li> <li>– Electrification of Government Gas Assets</li> <li>– Kingston Arts Precinct</li> </ul> |
| 4.30 pm – 5.00 pm | Ms Tara Cheyne MLA | Attorney-General | <p><b><u>Justice and Community Safety Directorate</u></b></p> <p>Administration of justice</p> <p>Civil and criminal law</p> <p>Electoral policy</p> <p>End of life policy</p> <p>Fair trading and consumer protection policy</p> <p>Freedom of information policy</p> <p>Incorporation of associations policy</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |



| Time    | Witnesses    | Office | Matters under Administrative Arrangements                                                                                                                                                                                             |
|---------|--------------|--------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|         |              |        | Justice reinvestment<br>Registration of deeds and charitable collections policy<br>Registration of land titles and tenancies policy<br>Reducing recidivism<br>Restorative justice<br>Sentence Administration Board<br>Sex work policy |
| 5.00 pm | <i>Close</i> |        |                                                                                                                                                                                                                                       |