



Extract of minutes of proceedings

Inquiry into Annual and Financial Reports 2024–25

Extract from *Minutes of Meeting 22* – 8 September 2025

Members present: Mr James Milligan MLA (Chair), Ms Fiona Carrick MLA (Deputy Chair),
Ms Caitlin Tough MLA

1. Commencement

- 1.1. The Chair opened the meeting at 2.09 pm.

10. Inquiry into Annual and Financial Reports 2024-25

- 10.1. The Committee discussed the structure for the upcoming Annual Reports hearings.
- 10.2. The Committee **resolved** [CARRICK] to approve the draft schedule out of session.
- 10.3. The Committee **resolved** [TOUGH] to authorise its portions of the Annual Reports hearing schedule to be circulated to other standing committees as required.

14. Close

- 14.1. The Chair closed the meeting at 3.17 pm.
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Extract from *Minutes of Meeting 23* – Monday 29 September 2025.

Members present: Mr James Milligan MLA (Chair), Ms Fiona Carrick MLA (Deputy Chair),
Ms Caitlin Tough MLA

1. Commencement

- 1.1. The Chair opened the meeting at 2.06 pm.

7. Annual Reports 2024-25

- 7.1. The Committee considered a list of entities whose annual reports it will be scrutinising.
- 7.2. The Committee **resolved** [CARRICK] to invite Icon Water to the Annual Reports hearings.

12. Close

- 12.1. The Chair closed the meeting at 2.43 pm.

Extract from *Minutes of Meeting 29* - Thursday, 13 November 2025

Members present: Mr James Milligan MLA (Chair), Ms Fiona Carrick MLA (Deputy Chair), Ms Caitlin Tough MLA

Visiting Members: Mr Ed Cocks MLA, Mr Andrew Braddock MLA, Ms Jo Clay MLA, Mr Thomas Emerson

1. Commencement

1.1. The Chair opened the meeting at 12.56 pm.

6. Inquiry into Annual and Financial Reports 2024-25 – public hearing

6.1. The following witnesses came to the table and were examined:

- Ms Rachel Stephen-Smith MLA, Minister for the Public Service and Minister for Health
- Office of Industrial Relations and Workforce Strategy Officials:
 - Mr Robert Wright, A/g Deputy Director-General
 - Ms Alex Allars, Executive Group Manager, Employment Industrial Relations Group
 - Ms Carolyn O'Neill, Executive Group Manager, Capability, Culture and Governance Group
- Digital Canberra officials:
 - Ms Bettina Konti, Interim Director-General
 - Mr Eamonn Rooney, Executive Group Manager, Planning Design and Digital Group
 - Ms Adina Leu, Executive Branch Manager, Data, AI and Digital Records
- Ms Rachel Stephen-Smith MLA, Minister for Finance
- Chief Minister, Treasury and Economic Development Directorate officials:
 - Mr Russ Campbell, Under Treasurer, Treasury
 - Mr Scott Austin, Executive Group Manager, Finance and Budget Group, Treasury
 - Ms Lisa Holmes, Executive Group Manager and Commissioner for ACT Revenue, Revenue Management Group, Treasury
 - Ms Sanaz Mirzabegian, Executive Group Manager, Procurement ACT, Treasury
 - Ms Fiona Barbaro, Executive Group Manager, Policy and Cabinet Division

6.2. Evidence completed, the witnesses withdrew.

8. Close

8.1. The Chair closed the meeting at 3.01 pm.

Extract from *Minutes of Meeting 30* – Friday, 14 November 2025

Members present: Mr James Milligan MLA (Chair), Ms Fiona Carrick MLA (Deputy Chair),
Ms Caitlin Tough MLA

Visiting Members: Ms Leanne Castley MLA

1. Commencement

1.1. The Chair opened the meeting at 3.18 pm.

2. Inquiry into Annual and Financial Reports 2024-25 – public hearing

2.1. The following witnesses came to the table and were examined:

- Icon Water:
 - Mr Ray Hezkial, Managing Director
 - Ms Joy Yau, Chief Financial Officer
- Evoenergy:
 - Mr Sam Sachse, Acting General Manager
 - Mr Mark Kerr, Group Manager Customer Delivery
 - Ms Bronwen Butterfield, Acting Group Manager Asset Management

2.2. Evidence completed, the witnesses withdrew.

4. Close

4.1. The Chair closed the meeting at 3.55 pm.

Extract from *Minutes of Meeting 31* – Tuesday, 18 November 2025

Members present: Mr James Milligan MLA (Chair), Ms Fiona Carrick MLA (Deputy Chair),
Ms Caitlin Tough MLA

Visiting Members: Mr Thomas Emerson MLA, Ms Chiaka Barry MLA

1. Commencement

1.1. The Chair opened the meeting at 2.38 pm.

2. Inquiry into Annual and Financial Reports 2024-25 – public hearing

2.1. The following witnesses came to the table and were examined:

- Ms Rachel Stephen-Smith MLA, Minister for the Public Service
- Infrastructure Canberra officials:

- Ms Gillian Geraghty, Director-General
- Mr Faheem Khan, Executive Group Manager – Delivery – Places and Spaces

4. Close

- 4.1. The Chair closed the meeting at 3.00 pm.
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Extract from *Minutes of Meeting 32* – Thursday, 20 November 2025

Members present: Mr James Milligan MLA (Chair), Ms Fiona Carrick MLA (Deputy Chair), Ms Caitlin Tough MLA

Visiting Members: Mr Andrew Braddock MLA, Mr Mark Parton MLA, Mr Shane Rattenbury MLA, Mr Ed Cocks MLA

1. Commencement

- 1.1. The Chair opened the meeting at 9.30 am.

2. Inquiry into Annual and Financial Reports 2024-25 – public hearing

- 2.1. The following witnesses came to the table and were examined:

- Mr Andrew Barr MLA, Chief Minister
- Chief Minister, Treasury and Economic Development Directorate officials:
 - Ms Kathy Leigh, Head of Service and Director-General
 - Mr Robert Wright, A/g Deputy Director-General, Office of Industrial Relations and Workforce Strategy
 - Mr Peter Robinson, Executive Branch Manager, Policy and Cabinet Division
- City Renewal Authority officials:
 - Mr Craig Gillman, Chief Executive Officer

- 2.2. Evidence completed, the witnesses withdrew.

4. Close

- 4.1. The Chair closed the meeting at 10.32 am.
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Extract from *Minutes of Meeting 33* – Friday, 21 November 2025

Members present: Mr James Milligan MLA (Chair), Ms Fiona Carrick MLA (Deputy Chair), Ms Caitlin Tough MLA

Visiting Members: Ed Cocks MLA, Mr Mark Parton MLA, Mr Shane Rattenbury MLA

1. Commencement

1.1. The Chair opened the meeting at 1.00 pm.

2. Inquiry into Annual and Financial Reports 2024-25 – public hearing

2.1. The following witnesses came to the table and were examined:

- Mr Chris Steel MLA, Treasurer
- Chief Minister, Treasury and Economic Development Directorate officials:
 - Mr Russ Campbell, Under Treasurer, Treasury
 - Mr Scott Austin, Executive Group Manager, Finance and Budget Group, Treasury
 - Mr Mitch Pirie, Executive Group Manager, Economic and Financial Group, Treasury
 - Ms Lisa Holmes, Executive Group Manager, Revenue Management Group; Commissioner for ACT Revenue, Treasury
 - Mr Patrick McAuliffe, Executive Branch Manager, Investments and Borrowings, Treasury
 - Mr Chris Roberts, Executive Branch Manager, Macroeconomics, Modelling and Federal Financial Relations, Economic and Financial Group, Treasury
 - Ms Natasha Bourke, Executive Branch Manager, Financial Reporting and Frameworks Branch, Finance and Budget Group, Treasury

2.2. Evidence completed, the witnesses withdrew.

2.3. The Chair suspended proceedings between 2.30 pm and 3.00 pm.

2.4. The following witnesses came to the table and were examined:

- Mr Chris Steel MLA, Treasurer
- Chief Minister, Treasury and Economic Development Directorate officials:
 - Mr Russ Campbell, Under Treasurer, Treasury
 - Mr Scott Austin, Executive Group Manager, Finance and Budget Group, Treasury
 - Mr Mitch Pirie, Executive Group Manager, Economic and Financial Group, Treasury
 - Ms Lisa Holmes, Executive Group Manager, Revenue Management Group; Commissioner for ACT Revenue, Treasury
 - Mr Patrick McAuliffe, Executive Branch Manager, Investments and Borrowings, Treasury
 - Mr Chris Roberts, Executive Branch Manager, Macroeconomics, Modelling and Federal Financial Relations, Economic and Financial Group, Treasury
 - Ms Natasha Bourke, Executive Branch Manager, Financial Reporting and Frameworks Branch, Finance and Budget Group, Treasury

2.5. Evidence completed, the witnesses withdrew.

4. Close

4.1. The Chair closed the meeting at 5.16 pm..

Extract from *Minutes of Meeting 34* – 24 November 2025

Members present: Mr James Milligan MLA (Chair), Ms Fiona Carrick MLA (Deputy Chair),
Ms Caitlin Tough MLA

1. Commencement

1.1. The Chair opened the meeting at 2.00 pm.

8. Other Business

8.5. The Committee discussed whether to hold callback sessions for the Inquiry into Annual and Financial Reports. The Committee agreed not to hold any further hearings for the purposes of the Inquiry.

10. Close

10.1. The Chair closed the meeting at 3.13 pm.

Extract from *Minutes of Meeting 35* – 15 December 2025

Members present: Mr James Milligan MLA (Chair), Ms Fiona Carrick MLA (Deputy Chair),
Ms Caitlin Tough MLA, Ms Jo Clay MLA

1. Commencement

1.1. The Chair opened the meeting at 1:59 pm.

2. Update of the resolution of the Assembly of 3 December 2024 relating to the membership of the Standing Committee on Public Accounts and Administration

2.1. The Chair acknowledged Ms Jo Clay MLA as a new member of the Standing Committee on Public Accounts and Administration.

5. Inquiry into Annual and Financial reports 2024-25

5.1. The Committee **resolved** [TOUGH] to receive and publish answers to QTONs 9 and 10 and the answer to QON 1.

11. Close

11.1. The Chair closed the meeting at 3:25 pm.

Extract from *Minutes of Meeting 36* – Monday, 9 February 2026

Members present: Mr James Milligan MLA (Chair), Ms Fiona Carrick MLA (Deputy Chair),
Ms Caitlin Tough MLA, Ms Jo Clay MLA

1. Commencement

1.1. The Chair opened the meeting at 2.00 pm.

4. Inquiry into Annual and Financial Reports 2024-25

4.1. The Committee discussed the inquiry.

4.2. The Committee agreed to provide recommendations to Secretariat by 31 March 2026.

13. Close

13.1. The Chair closed the meeting at 2:58 pm.

Extract from *Minutes of Meeting 37* – Monday, 16 February 2026

Members present: Mr James Milligan MLA (Chair), Ms Fiona Carrick MLA (Deputy Chair),
Ms Caitlin Tough MLA, Ms Jo Clay MLA

1. Commencement

1.1. The Chair opened the meeting at 2.00 pm.

5. Inquiry into Annual and Financial Reports 2024-25

5.1. The Committee noted the reporting date of 12 May 2026 and that the inquiry is
current in the report drafting phase.

13. Close

13.1. The Chair closed the meeting at 3.17pm.

Extract from *Minutes of Meeting 38* – Monday, 2 March 2026

Members present: Mr James Milligan MLA (Chair), Ms Fiona Carrick MLA (Deputy Chair),
Ms Caitlin Tough MLA, Ms Jo Clay MLA

1. Commencement

1.1. The Chair opened the meeting at 3.22 pm.

4. Inquiry into Annual and Financial Reports 2024-25

4.1. The Committee discussed the inquiry.

12. Close

12.1. The Chair closed the meeting at 4:01 pm.

Extract from *Minutes of Meeting 41* – Monday, 30 March 2026

Members present: Mr James Milligan MLA (Chair), Ms Fiona Carrick MLA (Deputy Chair),
Ms Caitlin Tough MLA, Ms Jo Clay MLA

1. Commencement

1.1. The Chair opened the meeting at 2.00 pm.

6. Inquiry into Annual and Financial Reports 2024-25

6.1. The Committee discussed the inquiry.

13. Close

13.1. The Chair closed the meeting at 4:16 pm.

Extract from *Minutes of Meeting 43* – Monday, 13 April 2026

Members present: Mr James Milligan MLA (Chair), Ms Fiona Carrick MLA (Deputy Chair),
Ms Caitlin Tough MLA, Ms Jo Clay MLA

1. Commencement

1.1. The Chair opened the meeting at 2.06 pm.

7. Inquiry into Annual and Financial Reports 2024-25

7.1. The Committee discussed the inquiry.

7.2. The Committee agreed to defer discussion of draft report recommendations until the next Committee meeting.

13. Close

13.1. The Chair closed the meeting at 2:36 pm.

Extract from *Minutes of Meeting 45* – 30 April 2026

Members present: Mr James Milligan MLA (Chair), Ms Fiona Carrick MLA (Deputy Chair),
Ms Caitlin Tough MLA, Ms Jo Clay MLA

1. Commencement

1.1. The Chair opened the meeting at 12:31 pm

7. Inquiry into Annual and Financial Reports 2025-2026

7.1. The Committee discussed the inquiry and noted the inquiry is in report drafting phase.

11. Close

11.1. The Chair closed the meeting at 1:38 pm.

Extract from *Minutes of Meeting 47* – Monday, 13 April 2026

Members present: Mr James Milligan MLA (Chair), Ms Fiona Carrick MLA (Deputy Chair),
Ms Caitlin Tough MLA, Ms Jo Clay MLA

1. Commencement

1.1. The Chair opened the meeting at 2.36 pm.

5. Inquiry into Annual and Financial Reports 2024-25 —report consideration

5.1. The Committee noted that the Chair's draft report was circulated on 7 May 2026.

5.2. No Member submitted an alternative draft report.

5.3. The Committee agreed to consider the report by paragraphs together.

5.4. The Committee deliberated on the report as follows:

Cover page to page viii – agreed to

Page 1 – amended

Page 2 – amended

Page 3 – amended

Page 4 – amended

Page 5 – amended

Page 6 – amended

Page 7 – amended

Page 8 – amended

Page 9 – amended

Page 10 – amended

Page 11 – amended

Page 12 – amended

Page 13 – amended

Page 14 – amended

Page 15 – amended

Page 16 – amended

Page 17 – agreed to

Page 18 – amended

Page 19 – amended

Page 20 – amended

Page 21 – amended
Page 22 – amended
Page 23 – agreed to
Page 24 – amended
Pages 25-29 – amended

6. Close:

6.1. The Chair closed the meeting at 6:06 pm.

Minutes for meetings 22, 23, 29, 30, 31, 32, 33, 35, 36, 37, 38, 41, 43, 45 are signed by the Chair.
Minutes for meeting 47 is certified correct by the Secretary.



[CERTIFIED CORRECT]

Ms Sophie Milne
Committee Secretary
14 May 2026